



QUARTERLY REPORT

**MANAGEMENT'S DISCUSSION AND ANALYSIS
OF RESULTS OF
OPERATIONS AND FINANCIAL CONDITION**

**CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED IN CANADIAN DOLLARS)**

MARCH 31, 2026

DATED: MAY 13, 2026

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PART I

BASIS OF PRESENTATION

Financial information contained in this Management’s Discussion and Analysis (“MD&A”) includes information up to May 13, 2026, and all information is current to that date, unless otherwise noted. The financial statements to which this MD&A relates were prepared in accordance with IFRS Accounting Standards, as issued by the International Accounting Standards Board (“IASB”).

Unless the context indicates otherwise, references to “Plaza”, the “Trust”, “we”, “us” and “our” in this MD&A refer to Plaza Retail REIT and its consolidated operations. This MD&A should be read in conjunction with the Trust’s condensed interim consolidated financial statements and the notes thereto for the three months ended March 31, 2026, and 2025. Historical results, including trends which might appear, should not, however, be taken as indicative of future operations, performance or results. This MD&A should also be read in context of “Forward-Looking Statements” as provided below.

This MD&A has been reviewed and approved by management of the Trust and authorized for issuance by the Audit Committee on behalf of the board of trustees (the “Board”).

All amounts in this MD&A are reported in thousands of Canadian dollars, except where otherwise noted.

NON-GAAP FINANCIAL MEASURES

In addition to using financial measures determined in accordance with IFRS Accounting Standards, Plaza also measures performance using certain additional non-GAAP financial measures and reports on these measures in this MD&A so that investors may do the same, including: funds from operations (“FFO”); adjusted funds from operations (“AFFO”); adjusted earnings before interest, taxes, depreciation and amortization (“adjusted EBITDA”); net debt; net property operating income (“NOI”); and same-asset net property operating income (“same-asset NOI”). These measures are widely used in the Canadian real estate industry and Plaza believes they provide useful information for both management and investors in measuring the financial performance and financial condition of the Trust. These financial measures do not have any standardized definitions prescribed by IFRS Accounting Standards and, therefore, may not be comparable to similar titled measures reported by other real estate investment trusts or entities. Please refer to Part VII of this MD&A under the heading “Explanation of Non-GAAP Financial Measures” for definitions of these financial measures and where to find reconciliations thereof.

FORWARD-LOOKING STATEMENTS

Certain information in this MD&A contains forward-looking statements that reflect Plaza’s current estimates, beliefs and assumptions, which are based on management’s perception of historic trends, current conditions and future expectations, as well as other factors it believes are appropriate in the circumstances. Forward-looking statements are subject to numerous known and unknown risks and uncertainties, including those described under the heading “Risks and Uncertainties” in Part V of this MD&A and under the heading “Risk Factors” in the Trust’s Annual Information Form (“AIF”) for the year ended December 31, 2025. This may cause the actual results, performance, and achievements of the Trust to differ materially from future results, performance or achievements expressed, implied, or projected by such forward-looking statements. Without limiting the foregoing, the words “believe”, “expect”, “continue”, “anticipate”, “could”, “may”, “intend”, “will”, “estimate”, “outlook”, “goal”, “objective”, “strive”, “plan”, “scheduled” and variations of such words and similar expressions suggesting future outcomes or events identify forward-looking statements, as they relate to the Trust and its management. Forward-looking statements (which involve significant risks and uncertainties and should not be read as guarantees of future performance or results) in this MD&A include, but are not limited to, statements about Plaza’s objectives, plans, goals, as well as statements related to the Trust’s future growth potential, prospects and opportunities, cash flows, distributions, development and redevelopment activities, leasing expectations, financing, and the availability of financing sources. Specific statements with respect to anticipated events and expectations can be found in various sections of this MD&A, including but not limited to, “Business Environment and Outlook” and “Development Pipeline and Acquisitions/Dispositions – Development Pipeline” in Part I; “Strategy” and “Environmental, Social and Governance” in Part II; and “Operating Liquidity and Working Capital” and “Capital Resources, Equity and Debt Activities” in Part III.

Factors that could cause actual results, performance or achievements to differ from those expressed or implied by forward-looking statements include, but are not limited to: changes in economic, retail, capital market, or debt market conditions, including recessions and changes in interest rates and the rate of inflation; changes to applicable duties, tariffs and trade laws; supply chain constraints; competitive real estate conditions; Plaza’s ability to lease or re-lease space at anticipated rents; changes in operating

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costs; the availability of development and redevelopment opportunities for growth; failure to realize anticipated benefits associated with development and redevelopment initiatives and the timelines and costs related to such initiatives; inability to make acquisitions and dispositions of properties in accordance with Plaza's strategy; demographic changes, including shifting consumer preferences, and changes in consumer behaviours which may result in a decrease in demand for physical space by retail tenants; tenant insolvencies or bankruptcies; and ability to adapt to environmental and social risks and, in the context of the Trust's environmental, social and governance disclosures, additional factors such as the availability, accessibility and sustainability of comprehensive and quality data, and the development of applicable national and international laws, policies and regulations. This is not an exhaustive list of the factors that may affect Plaza's forward-looking statements. Other risks and uncertainties not presently known to Plaza could also cause actual results or events to differ materially from those expressed in forward-looking statements. Management believes that the estimates, beliefs, and assumptions reflected in its forward-looking statements are reasonable, however, management can give no assurance that actual results, performance or achievements will be consistent with these forward-looking statements.

Forward-looking statements in this MD&A reflect Plaza's expectations only as of the date of this MD&A. Except as required by applicable law, Plaza does not undertake to update or revise any forward-looking statements, whether as a result of new information or circumstances, future events or otherwise.

OVERVIEW OF THE BUSINESS

Headquartered in Fredericton, New Brunswick, Plaza is an unincorporated, open-ended real estate investment trust (a "REIT") established pursuant to a declaration of trust dated as of November 1, 2013, amended as of March 26, 2020 (collectively the "Declaration of Trust"). Plaza is the successor to Plazacorp Retail Properties Ltd. ("Plazacorp"), which began operations in February 1999. Plaza trades on the Toronto Stock Exchange ("TSX") under the symbol "PLZ.UN".

Plaza is a developer, owner and manager of retail real estate located primarily in Ontario, Quebec and Atlantic Canada. It has more than a twenty-seven year history of accretive acquisitions, redevelopments and developments which have added high-quality real estate to Plaza's portfolio and contributed to growth in net asset value ("NAV") and FFO per unit. Some of the key attributes of Plaza's business model are:

- Plaza conducts its business in a manner to maximize NAV and FFO growth per unit and, accordingly, unitholder value;
- Plaza's entrepreneurial abilities allow it to adapt to changing market conditions;
- Plaza has developed strong relationships with leading retailers;
- Plaza's business is driven by value-add opportunities to strategically acquire, develop, redevelop, and optimize for its own account unenclosed retail real estate throughout Canada;
- Plaza strives to minimize the amount of short-term debt that it obtains, thereby locking in returns and minimizing financing risk;
- Plaza has a competitive advantage as an owner and developer in Atlantic Canada; and
- Plaza is fully internalized and able to develop, redevelop, lease, manage and finance retail properties in-house.

Summary of Properties

The Trust's portfolio at March 31, 2026, includes interests in 190 properties totaling approximately 8.8 million square feet (which are predominantly occupied by national tenants), and additional lands held for development. These include properties indirectly held by Plaza through its subsidiaries and through joint venture arrangements.

	Number of Properties March 31, 2026 ⁽¹⁾	Gross Leasable Area (sq. ft.) March 31, 2026 ^{(1) (2)}	Number of Properties December 31, 2025 ⁽¹⁾	Gross Leasable Area (sq. ft.) December 31, 2025 ^{(1) (2)}
Alberta	2	34,238	2	34,238
Manitoba	1	17,018	1	17,018
Newfoundland and Labrador	10	814,249	10	814,249
New Brunswick	44	1,967,840	44	1,966,465
Nova Scotia	27	1,219,981	27	1,219,981
Ontario	42	1,847,198	43	1,843,375
Prince Edward Island	10	572,986	10	572,954
Quebec	54	2,353,327	54	2,342,992
Total	190	8,826,837	191	8,811,272

(1) Includes properties under development and non-consolidated investments.

(2) At 100%, regardless of the Trust's ownership interest in the properties.

BUSINESS ENVIRONMENT AND OUTLOOK

Plaza’s entrepreneurial culture and adaptability, combined with its strong fully-internalized platform, has allowed Plaza to take advantage of opportunities in the marketplace. Plaza has always been dedicated to improving the quality of its portfolio through value-add developments and redevelopments, opportunistic acquisitions, and sales of non-core assets. Its properties are primarily leased to national retailers with a focus on the essential needs, value, and convenience market segments. These segments are generally more resilient and tend to withstand, and potentially outperform, broader economic conditions and provide stable cash flow.

Although uncertainty remains as a result of the current macro geopolitical environment, tenant demand for space remains strong, particularly from grocers and other essential needs, value, and convenience retailers. A lack of new supply, combined with strong demand, has driven higher rental rates. Plaza continues to take a measured approach to new development and redevelopment, with a renewed focus on improving the existing portfolio through optimizations and intensifications, while striving to complete projects that are sustainable and profitable.

Reductions in the overnight rate have reduced interest costs for floating rate debt, and although longer-term Government of Canada bond yields have been volatile, they have trended to the long-term average. We believe our conservative debt management philosophy – pursuant to which we have maintained a well-balanced debt maturity ladder, locked-in rates for longer terms, generally used small individual debt issuances and limited our exposure to the unsecured debt market – is expected to continue to benefit the Trust and, among other things, help mitigate the impact of interest rate increases. Please see the discussion under “Risks and Uncertainties” in Part V for additional details.

DEVELOPMENT PIPELINE AND ACQUISITIONS/DISPOSITIONS

Development Pipeline

The Trust takes a measured approach to development, redevelopment and optimization to add high quality real estate, or increase the quality of its existing portfolio, at a reasonable cost. Plaza currently owns an interest in each of the following projects in planning, development or under construction which, upon completion, are expected to be accretive to Plaza’s earnings, create value and drive NAV growth:

Properties under development/redevelopment	Square Footage⁽¹⁾	Ownership	Occupied or Committed at March 31, 2026⁽⁴⁾	Anticipated Completion Date
In Planning/In Development:				
Open-Air Centre:				
The Shoppes at Galway, St. John’s, NL - Phase A ⁽²⁾⁽³⁾	113,000	50%	n/a	2-3 years
The Shoppes at Galway, St. John’s, NL - Phase B ⁽²⁾⁽³⁾	30,000	50%	n/a	1-2 years
The Shoppes at Galway, St. John’s, NL - Phase C-E ⁽²⁾⁽³⁾	86,000	50%	n/a	2-3 years
Expansion:				
Petitcodiac Plaza, Dieppe (Moncton), NB - Phase II.2 ⁽³⁾	16,800	100%	n/a	1-2 years
Quispamsis Town Centre, Quispamsis, NB ⁽³⁾	4,000	50%	n/a	1-2 years
L’Axe, Chicoutimi, QC ⁽³⁾	2,283	37.5%	100%	2026
Under Construction:				
Expansion:				
Granville Street Plaza, Summerside, PE ⁽³⁾	12,478	100%	100%	Q3 2026
Open-Air Centre:				
Les Immeubles SBT Drummondville, QC – Phase II.2 ⁽³⁾	10,000	50%	100%	Q2 2026
1000 Islands Plaza, Brockville, ON ⁽³⁾	28,000	50%	100%	Q2 2026
Niagara Street Plaza, Welland, ON ⁽³⁾	96,210	50%	64%	Q2 2026
Total	398,771			

(1) Approximate square footage upon completion or to be added on expansion.

(2) This is owned in a limited partnership that is part of the Trust’s non-consolidated trusts and partnerships.

(3) This is an existing property being developed, redeveloped or expanded. Of the total development gross leasable area (also referred to as “GLA”) above, 113 thousand square feet are included in the Trust’s GLA at March 31, 2026. On completion of the development projects noted above, the total GLA will increase by approximately 286 thousand square feet.

(4) Occupied or committed based on redeveloped square footage.

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In addition to the properties under development or redevelopment noted above, at March 31, 2026, there is excess density at existing properties which would represent approximately 34 thousand additional square feet of gross leasable area, at Plaza's ownership percentage.

The total estimated costs for the developments and redevelopments (noted in the chart on the previous page) are between \$65 million and \$70 million, of which approximately \$41.4 million has already been spent (all figures represent Plaza's ownership percentage). The unspent amount has not been fully or specifically budgeted or committed at this time. For the projects under construction, the remaining costs to complete are approximately \$6.2 million. The majority of unspent amounts for Plaza's development projects are funded by Plaza's existing development facilities or construction loans.

Acquisitions/Dispositions

In January 2026, the Trust acquired an additional 6% of the limited partnership ("LP") units in Plazacorp Ontario2 Limited Partnership for \$461 thousand, increasing the Trust's ownership to 56%. Prior to the transaction the Trust held a 50% interest in the properties and accounted for them as equity investments. Net of assumption of debt, and other customary closing adjustments, total cash consideration paid was \$468 thousand.

There is also one land assembly under purchase agreement at March 31, 2026, subject to due diligence and other customary closing conditions. If completed, this land purchase will represent an additional 96 thousand square feet of retail space, at Plaza's ownership percentage.

During the three months ended March 31, 2026, the Trust disposed of the following:

Properties Disposed (000s)	% Disposed	Gross Proceeds Three Months Ended March 31, 2026
Quick service restaurants and other non-core assets	100%	\$ 523
Land in Moncton, NB	100%	251
Total disposals		\$ 774
Less: assets previously held for sale		(523)
Disposals excluding assets previously held for sale		\$ 251

SUMMARY OF SELECTED YEAR TO DATE INFORMATION

(000s, except as otherwise noted, unaudited)	3 Months Ended March 31, 2026	3 Months Ended March 31, 2025	3 Months Ended March 31, 2024	
Financial Amounts				
Revenues	\$ 32,510	\$ 31,137	\$ 29,571	
NOI ⁽¹⁾	\$ 18,795	\$ 18,344	\$ 18,052	
Same-asset NOI ⁽¹⁾	\$ 19,068	\$ 18,707	N/A ⁽³⁾	
FFO ⁽¹⁾	\$ 10,908	\$ 9,763	\$ 9,916	
AFFO ⁽¹⁾	\$ 8,281	\$ 8,289	\$ 7,309	
Adjusted EBITDA ⁽¹⁾	\$ 18,071	\$ 17,598	\$ 17,275	
Profit and total comprehensive income	\$ 12,820	\$ 9,319	\$ 9,456	
Total assets	\$ 1,290,917	\$ 1,253,557	\$ 1,269,496	
Total non-current liabilities	\$ 508,541	\$ 514,468	\$ 499,089	
Total mortgages, mortgage bonds, notes payable, face value of convertible debentures, non-convertible debentures, bank credit facilities, and right-use land lease liabilities	\$ 670,657	\$ 664,808	\$ 676,084	
Weighted average trust units outstanding ⁽²⁾	111,593	111,575	111,521	
Normal course issuer bid – trust units repurchased	-	-	5	
Amounts on a Per Unit Basis				
FFO ⁽¹⁾	\$ 0.098	\$ 0.088	\$ 0.089	
AFFO ⁽¹⁾	\$ 0.074	\$ 0.074	\$ 0.066	
Distributions	\$ 0.070	\$ 0.070	\$ 0.070	
Financial Ratios				
Weighted average interest rate – fixed rate mortgages	4.46%	4.28%	4.11%	
Debt to gross assets (excluding right-of-use land leases) ⁽¹⁾	49.5%	50.5%	50.9%	
Debt to gross assets (including right-of-use land leases) ⁽¹⁾	52.0%	53.1%	53.4%	
Net debt to adjusted EBITDA (including right-of-use land leases) ⁽¹⁾	8.8	9.2	9.5	
Interest coverage ratio ⁽¹⁾	2.41x	2.28x	2.37x	
Debt coverage ratio ⁽¹⁾	1.64x	1.58x	1.65x	
Distributions as a % of FFO ⁽¹⁾⁽⁴⁾	71.6%	80.0%	78.7%	
Distributions as a % of AFFO ⁽¹⁾⁽⁴⁾	94.3%	94.2%	106.8%	
Leasing Information				
Square footage leased during the period (total portfolio)	291,013	283,829	307,684	
Same-asset committed occupancy ⁽⁵⁾	97.1%	97.1%	96.6%	
Committed occupancy – including non-consolidated investments ⁽⁶⁾	97.5%	97.6%	97.1%	
Mix of Tenancy Based on Base Rents⁽⁵⁾				
National	91.2%	90.7%	91.0%	
Regional	3.3%	3.5%	3.2%	
Local	3.7%	3.8%	3.9%	
Non retail	1.8%	2.0%	1.9%	
Other				
Average term to maturity - mortgages	5.0 Years	4.8 Years	4.6 Years	
Average term to maturity - leases ⁽⁵⁾	5.4 Years	5.7 Years	5.9 Years	
Overall capitalization rate ⁽⁷⁾	6.79%	6.84%	6.84%	
Property Type Breakdown				
	Number of Properties March 31, 2026	Square Footage (000s)	Number of Properties December 31, 2025	Square Footage (000s)
Open-air centres	112	6,952	112	6,935
Enclosed malls	3	723	3	723
Single use –quick service restaurant	13	38	14	39
Single use –retail	62	1,114	62	1,114
Total	190	8,827	191	8,811

(1) This is a non-GAAP financial measure. Refer to the “Non-GAAP Financial Measures” in Part I and “Explanation of Non-GAAP Financial Measures” in Part VII of this MD&A for more information.

(2) Includes Class B exchangeable LP units.

(3) Not applicable as the same-asset calculation relates to assets owned since January 1, 2025.

(4) Includes distributions on Class B exchangeable LP units.

(5) Excludes properties under development and non-consolidated trusts and partnerships.

(6) Excludes properties under development.

(7) Excludes non-consolidated trusts and partnerships.

PART II

STRATEGY

Plaza's principal goal is to deliver long-term growth in per-unit NAV and FFO from a diversified portfolio of sustainable retail properties, with a focus on essential needs, convenience and value retail.

The Trust strives to:

- acquire, develop, intensify or redevelop properties that meet or exceed the Trust's targeted return on investment;
- maintain high occupancy rates on existing properties while sourcing tenants for properties under development or redevelopment, as well as for future acquisitions;
- maintain access to cost effective sources of debt and equity capital to finance acquisitions, intensifications, redevelopments and new developments;
- diligently manage its properties to ensure tenants are able to focus on their businesses; and
- pursue the strategy of the Trust in a sustainable manner.

The Trust invests in the following property types:

- new properties developed on behalf of retailer clients or in response to demand;
- well located properties where Plaza can add value through efficiencies, density/development or redevelopment; and
- existing properties that will provide stable recurring cash flows with opportunity for growth.

Management intends to achieve Plaza's goals by:

- redeveloping, optimizing or intensifying existing properties, or recovering previously underutilized space in our existing properties, to increase future cash flows and improve the quality of the portfolio;
- increasing our ownership interests in our existing properties where we currently own less than 100%;
- focusing on property leasing and operations to enhance occupancy rates, stabilize cash flows and deliver superior services to tenants;
- increasing rental rates to market as conditions permit;
- acquiring or developing high quality properties with the potential for increases in future cash flows;
- achieving appropriate pre-leasing prior to committing to new developments or redevelopments;
- managing properties to maintain high occupancies and staggering lease maturities appropriately;
- managing debt to maintain both a low cost of debt and a staggered debt maturity profile;
- matching, as closely as practical, the weighted average term to maturity of mortgages to the weighted average lease term remaining;
- retaining sufficient capital and liquidity to fund capital expenditures required to maintain the properties, and take advantage of opportunities that may arise;
- raising capital when required in the most efficient and cost-effective manner available;
- reviewing the portfolio to determine if opportunities exist to re-deploy equity from slow growth or non-core properties into higher growth opportunities;
- properly integrating newly acquired properties;
- creating and maintaining operational efficiencies; and
- using internal expertise to ensure that maximum value is realized from all properties.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE

Plaza remains committed to responsible and transparent environmental, social and governance (ESG) practices. We strive to embed ESG considerations that are relevant to Plaza's business and stakeholders into our operations and day-to-day business activities, and believe this integrated approach supports long-term value creation, organizational resilience and shared success for all our stakeholders.

ESG Oversight

The Board has overall responsibility for the oversight of ESG at Plaza, with the Responsibility & Sustainability Committee overseeing and managing implementation of Plaza's ESG programs. This includes remaining abreast of emerging trends and stakeholder expectations and regularly updating the Board on Plaza's ESG initiatives, plans and progress. The Responsibility & Sustainability Committee's mandate is to (i) identify and prioritize ESG initiatives that impact Plaza's business, (ii) advance

the development, enhancement and implementation of Plaza's ESG programs, (iii) recommend and progress new initiatives and (iv) support timely, accurate and transparent disclosure of ESG-related information. The Committee is comprised of cross-functional executives, senior management and employees from various regions, enabling comprehensive evaluation of ESG objectives, risks and opportunities and strengthening decision-making on ESG matters.

ESG Reporting

Plaza publishes an annual ESG Report to support clear and consistent communication with its stakeholders. We anticipate issuing our next ESG report later in May 2026 with further information on Plaza's approach to ESG, the ESG initiatives and activities we focused on in 2025, progress achieved to date and areas we will continue to focus on going forward. The ESG Report is overseen by the Board and controls related to the Trust's ESG disclosures are reviewed by the Audit Committee.

Governance Framework

Plaza maintains a governance framework designed to support effective oversight, accountability and informed decision-making. The Governance & Compensation Committee oversees Plaza's governance practices, upholds its high standards of conduct and ethics and fosters a culture of continuous improvement. Plaza regularly reviews and updates its governance policies and procedures to promote transparency, ensure compliance with regulatory requirements and align with governance best practices.

Further information on Plaza's governance framework is available in the Trust's management information circular dated March 25, 2026 (the "Information Circular") for the annual meeting of unitholders being held on May 27, 2026. The Information Circular can be found on our website at www.plaza.ca and under the Trust's profile on SEDAR+ at www.sedarplus.ca.

KEY PERFORMANCE DRIVERS AND INDICATORS

There are numerous performance drivers, which affect Plaza's ability to achieve its goals. While management actively monitors and responds to these drivers, many are beyond management's control. The key performance drivers impacting Plaza can be divided into internal and external factors as detailed below.

Management believes that the Trust's key internal performance drivers are:

- occupancy rates;
- rental rates;
- tenant service; and
- maintaining competitive operating costs.

Management believes that the Trust's key external performance drivers are:

- tenant demand and a stable retail market;
- the availability and cost of equity and debt capital; and
- the availability and cost of new properties for acquisition, development or redevelopment.

The key performance indicators by which management measures Plaza's performance are as follows:

- FFO;
- AFFO;
- distributions as a percentage of FFO and AFFO
- debt service ratios;
- debt to gross assets;
- net debt to adjusted EBITDA;
- same-asset NOI;
- weighted average effective cost of debt; and
- occupancy levels.

Management believes that these performance indicators provide a meaningful basis for tracking progress towards the achievement of Plaza's primary goal of providing long-term growth in per-unit NAV and FFO. The key performance indicators discussed throughout this MD&A are summarized in the table below, for the three months ended March 31, 2026, compared to the three months ended March 31, 2025.

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FFO⁽¹⁾	(000s)	YTD Q1 2026	YTD Q1 2025	% Change	
	FFO	\$ 10,908	\$ 9,763	11.7%	
	FFO per unit	\$ 0.098	\$ 0.088	11.4%	
	Distributions as a % of FFO	71.6%	80.0%	(10.5%)	
	<p>➤ The increase in FFO over the same period in the prior year was mainly due to higher NOI from same-asset, acquisitions, intensifications, developments and properties transferred to income producing. These are partially offset by the sale of non-core properties, from which the capital generated was recently deployed, as well as increased administrative expenses due to an accrual for bonuses in the current year, and reorganization costs in the prior year. Excluding the impact of the accrual for bonuses in the current year and reorganization costs in the prior year, FFO per unit would have increased by 15.6%.</p>				
AFFO⁽¹⁾	(000s)	YTD Q1 2026	YTD Q1 2025	% Change	
	AFFO	\$ 8,281	\$ 8,289	(0.1%)	
	AFFO per unit	\$ 0.074	\$ 0.074	-	
	Distributions as a % of AFFO	94.3%	94.2%	0.1%	
	<p>➤ The principal factors affecting AFFO are consistent with those impacting FFO, as well as higher leasing costs in the current year, reflecting initiatives to attract higher-quality tenants, drive optimizations at existing properties and achieve improved rental spreads, along with higher maintenance capital expenditures. Excluding the impact of the accrued bonuses in the current year and reorganization costs in the prior year, AFFO per unit would have increased by 7.1%.</p>				
Debt Service Ratios⁽¹⁾		YTD Q1 2026	YTD Q1 2025	% Change	
	Interest coverage ratio	2.41x	2.28x	5.7%	
	Debt coverage ratio	1.64x	1.58x	3.8%	
		<p>➤ The interest and debt coverage ratio were mainly impacted by higher EBITDA as well as lower finance costs and higher capitalization of interest due to development projects. Debt coverage and interest coverage ratios exceed the requirements under borrowing arrangements.</p>			
Debt to Gross Assets⁽¹⁾		Q1 2026	Q1 2025	% Change	
	Debt to gross assets (excluding right-of-use land leases)	49.5%	50.5%	(1.9%)	
	Debt to gross assets (including right-of-use land leases)	52.0%	53.1%	(2.1%)	
		<p>➤ The decrease in debt to gross assets over the same period in the prior year relates mainly to a redemption of convertible and non-convertible debentures, and an increase in the fair value of investment properties.</p>			
Net Debt to Adjusted EBITDA⁽¹⁾		Q1 2026	Q1 2025	% Change	
	Net debt to adjusted EBITDA (including right-of-use land leases)	8.8	9.2	(4.4%)	
		<p>➤ The decrease in net debt to adjusted trailing EBITDA since March 31, 2025, relates to higher adjusted EBITDA, as well as the redemption of convertible and non-convertible debentures.</p>			
Same-Asset NOI⁽¹⁾	(000s)	YTD Q1 2026	YTD Q1 2025	% Change	
	Same-asset NOI	\$ 19,068	\$ 18,707	1.9%	
		<p>➤ The increase in same-asset NOI over the same period in the prior year is due to an increase in rental revenue resulting from lease-up and rent escalations, partially offset by an increase in operating expenses due to higher snow removal in certain regions.</p>			
Weighted Average Interest Rate – Fixed Rate Mortgages		Q1 2026	Q1 2025	% Change	
	Weighted average interest rate – fixed rate mortgages	4.46%	4.28%	4.2%	
		<p>➤ The increase in the weighted-average interest rate is the result of refinancing maturing mortgages and new mortgages at current rates.</p>			
Occupancy Levels		Q1 2026	Q1 2025	% Change	
	Same-asset committed occupancy ⁽²⁾	97.1%	97.1%	-	
	Committed occupancy – including non-consolidated investments ⁽³⁾	97.5%	97.6%	(0.1%)	

(1) This is a non-GAAP financial measure. Refer to “Non-GAAP Financial Measures” in Part I and “Explanation of Non-GAAP Financial Measures” in Part VII of this MD&A for more information.

(2) Excludes properties under development and non-consolidated investments.

(3) Excludes properties under development

PROPERTY AND CORPORATE FINANCIAL PERFORMANCE 2026 AND 2025

Funds from Operations (FFO) and Adjusted Funds from Operations (AFFO)

Plaza’s summary of FFO and AFFO for three months ended March 31, 2026, compared to the three months ended March 31, 2025, is presented below:

(000s – except per unit amounts and percentage data, unaudited)	3 Months Ended March 31, 2026	3 Months Ended March 31, 2025	Change over Prior Period
Profit and total comprehensive income for the period attributable to unitholders	\$ 12,727	\$ 9,301	
Incremental leasing costs included in administrative expenses ⁽⁷⁾	749	280	
Amortization of debenture issuance costs ⁽⁸⁾	(19)	(18)	
Distributions on Class B exchangeable LP units included in finance costs – operations	81	81	
Deferred income taxes	73	(66)	
Right-of-use land lease principal repayments	(208)	(217)	
Fair value adjustment to restricted and deferred units	(38)	139	
Fair value adjustment to investment properties	(2,118)	(2,136)	
Fair value adjustment to investments ⁽⁹⁾	(196)	786	
Fair value adjustment to Class B exchangeable LP units	(58)	266	
Fair value adjustment to convertible debentures	79	169	
Fair value adjustment to derivative assets and liabilities	(365)	856	
Fair value adjustment to right-of-use land lease assets	208	217	
Equity accounting adjustment ⁽¹⁰⁾	(42)	139	
Non-controlling interest adjustment ⁽⁶⁾	35	(34)	
FFO⁽¹⁾	\$ 10,908	\$ 9,763	\$ 1,145
<i>FFO change over prior period - %</i>			<i>11.7%</i>
FFO⁽¹⁾	\$ 10,908	\$ 9,763	
Non-cash revenue – straight-line rent ⁽⁵⁾	(293)	(94)	
Leasing costs – existing properties ^{(2) (5) (11)}	(1,732)	(1,266)	
Maintenance capital expenditures – existing properties ⁽¹²⁾	(608)	(167)	
Non-controlling interest adjustment ⁽⁶⁾	6	53	
AFFO⁽¹⁾	\$ 8,281	\$ 8,289	(\$ 8)
<i>AFFO change over prior period - %</i>			<i>(0.1%)</i>
Weighted average trust units outstanding – basic ⁽¹⁾⁽³⁾	111,593	111,575	
FFO per unit – basic⁽¹⁾	\$ 0.098	\$ 0.088	11.4%
AFFO per unit – basic⁽¹⁾	\$ 0.074	\$ 0.074	-
Gross distribution to unitholders ⁽⁴⁾	\$ 7,811	\$ 7,809	
FFO payout ratio – basic⁽¹⁾	71.6%	80.0%	
AFFO payout ratio – basic⁽¹⁾	94.3%	94.2%	
FFO⁽¹⁾	\$ 10,908	\$ 9,763	
Interest on dilutive convertible debentures	-	176	
FFO – diluted⁽¹⁾	\$ 10,908	\$ 9,939	\$ 969
Diluted weighted average trust units outstanding ⁽¹⁾⁽³⁾	111,593	114,105	
AFFO⁽¹⁾	\$ 8,281	\$ 8,289	
Interest on dilutive convertible debentures	-	176	
AFFO – diluted⁽¹⁾	\$ 8,281	\$ 8,465	(\$ 184)
Diluted weighted average trust units outstanding ⁽¹⁾⁽³⁾	111,593	114,105	
FFO per unit – diluted⁽¹⁾	\$ 0.098	\$ 0.087	12.6%
AFFO per unit – diluted⁽¹⁾	\$ 0.074	\$ 0.074	-

(1) This is a non-GAAP financial measure. Refer to “Non-GAAP Financial Measures” in Part I and “Explanation of Non-GAAP Financial Measures” in Part VII of this MD&A for more information.

(2) Based on actuals.

- (3) Includes Class B exchangeable LP units.
- (4) Includes distributions on Class B exchangeable LP units.
- (5) Includes proportionate share of revenue and expenditures at equity-accounted investments.
- (6) The non-controlling interest (“NCI”) adjustment includes adjustments required to translate the profit and total comprehensive income attributable to NCI of \$93 thousand for the three months ending March 31, 2026 (March 31, 2025 - \$18 thousand) to FFO and AFFO for the NCI.
- (7) Incremental leasing costs included in administrative expenses include leasing costs of salaried leasing staff directly attributed to signed leases that would otherwise be capitalized if incurred from external sources. These costs are excluded from FFO in accordance with REALPAC’s definition of FFO.
- (8) Amortization of debenture issuance costs is deducted on a straight-line basis over the remaining term of the related convertible debentures, in accordance with REALPAC.
- (9) Fair value adjustment to investments relate to the unrealized change in fair value of equity accounted entities which are excluded from FFO in accordance with REALPAC’s definition of FFO.
- (10) Equity accounting adjustment for derivative assets and liabilities includes the change in non-cash fair value adjustments relating to derivative assets and liabilities held by equity accounted entities, which are excluded from FFO in accordance with REALPAC’s definition of FFO.
- (11) Leasing costs – existing properties include internal and external leasing costs except to the extent that leasing costs relate to development projects, in accordance with REALPAC’s definition of AFFO. See the Gross Capital Additions Including Leasing Fees note on page 25 of this MD&A.
- (12) Maintenance capital expenditures – existing properties include expenditures related to sustaining and maintaining existing space, in accordance with REALPAC’s definition of AFFO. See the Gross Capital Additions Including Leasing Fees note on page 25 of this MD&A.

Basic FFO for the three months ended March 31, 2026, increased by \$1.1 million over the prior year or 11.7% on a dollar basis and 11.4% on a per unit basis.

Items impacting FFO for the quarter were:

- (i) an increase in NOI of \$485 thousand from acquisitions, intensifications, developments and properties transferred to income producing properties (“IPP”) in 2025 and 2026;
- (ii) an increase in same-asset NOI of \$361 thousand mainly due to rent escalations and renewals, partially offset by slightly higher operating expenses;
- (iii) an increase in administrative costs of \$587 thousand, partially due to accrued bonuses in the current year, reorganization costs in the prior year, as well as higher technology costs and professional fees in the current year;
- (iv) a decrease in NOI of \$473 thousand from properties sold, where the capital generated from those sales was recently deployed;
- (v) an increase in administrative expenses charged to NOI of \$224 thousand partially due to accrued bonuses in the current year;
- (vi) an increase in share of profit from associates of \$694 thousand due to the purchase of an additional 6% interest in Plazacorp Ontario2 Limited Partnership, as well as increased income from various properties;
- (vii) a decrease in finance costs – operations of \$236 thousand from lower debenture interest and higher capitalized interest in the current year; and
- (viii) an increase of \$199 thousand in straight-line rent.

For the three months ended March 31, 2026, AFFO of \$8.3 million was consistent with the same period in the prior year on a dollar and per unit basis. AFFO was impacted by the changes in FFO described above, offset by higher leasing costs in the current period reflecting initiatives to attract higher-quality tenants, drive optimizations at existing properties and achieve improved rental spreads, along with higher maintenance capital expenditures.

Excluding the impact of the accrued bonuses in the current year and reorganization costs in the prior year, FFO and AFFO per unit would have increased by 15.6% and 7.1% respectively.

Profit and Total Comprehensive Income for the Period

The Trust recorded profit for the three months ended March 31, 2026, of \$12.8 million compared to a profit of \$9.3 million for the same period in the prior year.

Profit for the three months ended March 31, 2026, was impacted by the same factors mentioned in the discussion of FFO above, as well as:

- (i) an increase in the share of profit of associates of \$1.7 million over the same period in the prior year, as a result of an increase in the non-cash fair value adjustment of the underlying properties; and

Plaza Retail REIT

- (ii) changes in non-cash fair value adjustments relating to derivative assets and liabilities, impairment of notes receivables and Class B exchangeable LP units. Changes to the derivative assets and liabilities accounted for \$1.2 million of the increase, as well as an increase in the fair value of Class B exchangeable LP units of \$324 thousand.

Same-Asset Net Property Operating Income (Same-Asset NOI)

Same-asset categorization refers to those properties which were owned and operated by Plaza for the three months ended March 31, 2026, and March 31, 2025 and excludes non-consolidated investments and partial year results from certain assets due to timing of acquisition, development, redevelopment, or disposition.

Significant portions of the Trust's leases have common cost recoveries from tenants linked to the consumer price index ("CPI"). For the three months ended March 31, 2026, approximately 49.1% of the Trust's leased area is tied to a CPI cost recovery formula. As well, certain anchor tenant leases may restrict recovery of common costs. As a result, certain seasonal costs such as snow removal and other operating costs may not be completely offset by cost recoveries in a particular period, or recovery revenues may exceed costs. Municipal taxes are generally net and fully recoverable from all tenants. Most tenants in open-air centres and single use properties are responsible for their own utilities, and changes to these costs do not materially impact NOI.

(000s)	3 Months Ended March 31, 2026 (unaudited)	3 Months Ended March 31, 2025 (unaudited)
Same-asset rental revenue ⁽¹⁾	\$ 31,195	\$ 29,902
Same-asset operating expenses ⁽¹⁾	(5,367)	(4,688)
Same-asset realty tax expense ⁽¹⁾	(6,760)	(6,507)
Same-asset NOI⁽¹⁾	\$ 19,068	\$ 18,707
Percentage increase over prior period	1.9%	

- ⁽¹⁾ This is a non-GAAP financial measure. Refer to "Non-GAAP Financial Measures" in Part I and "Explanation of Non-GAAP Financial Measures" in Part VII of this MD&A for more information.

Same-asset NOI for the three months ended March 31, 2026, increased by 1.9% compared to the same period in the prior year. The increase is due to an increase in revenue from leasing and rent escalations over the same period in the prior year, partially offset by increased operating expenses, particularly higher snow removal costs in 2026 given heavier snowfall in certain regions compared to the same quarter in the prior year. The following table shows a breakdown of same-asset NOI by province.

(000s except percentage data)	3 Months Ended March 31, 2026 (unaudited)	3 Months Ended March 31, 2025 (unaudited)
New Brunswick	\$ 5,057	\$ 4,826
Nova Scotia	3,671	3,581
Quebec	3,511	3,467
Alberta	159	159
Manitoba	100	94
Ontario	3,626	3,548
Newfoundland and Labrador	1,128	1,058
Prince Edward Island	1,816	1,974
Same-asset NOI⁽¹⁾	\$ 19,068	\$ 18,707
Percentage increase over prior period	1.9%	

- ⁽¹⁾ This is a non-GAAP financial measure. Refer to "Non-GAAP Financial Measures" in Part I and "Explanation of Non-GAAP Financial Measures" in Part VII of this MD&A for more information.

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Net Property Operating Income (NOI)

The following table shows the breakdown of total NOI and relevant variances from the prior year.

(000s)	3 Months Ended March 31, 2026 (unaudited)	3 Months Ended March 31, 2025 (unaudited)
Same-asset NOI ⁽¹⁾	\$ 19,068	\$ 18,707
Acquisitions, intensifications, developments and redevelopments transferred to IPP in 2025 & 2026 (\$3.2 million annual stabilized NOI)	687	202
NOI from properties currently under development and redevelopment (\$1.3 million annual stabilized NOI)	-	-
Straight-line rent	293	94
Administrative expenses charged to NOI	(1,320)	(1,096)
Lease termination revenue	19	4
Properties disposed	3	476
Other	45	(43)
Total NOI⁽¹⁾	\$ 18,795	\$ 18,344
Percentage increase over prior period	2.5%	

(1) This is a non-GAAP financial measure. Refer to “Non-GAAP Financial Measures” in Part I and “Explanation of Non-GAAP Financial Measures” in Part VII of this MD&A for more information.

Share of Profit of Associates

Share of profit of associates consists of income from equity accounted investments, fair value changes in the underlying investment properties included within equity-accounted investments, and other changes to the equity position of the equity-accounted investments that would impact the residual returns on wind-up (such as debt financing incurred). The share of profits to which the equity-accounted investments noted below are entitled are distributed first as a preferred return on invested capital with the remainder distributed as a residual return, as outlined below. If there is no preferred and residual return structure noted, the share of profits is distributed pro-rata in accordance with ownership position. The following schedule shows Plaza’s ownership position, rates of preferred return on investment and residual return beyond the preferred returns.

	Ownership Position	Preferred Return	Residual Return
Equity Accounted Investments⁽¹⁾⁽³⁾			
Centennial Plaza Limited Partnership	10%	10%	20%
Trois Rivières Limited Partnership	15%	10%	30%
Plazacorp Ontario2 Limited Partnership	56%	-	-
Plazacorp Ontario3 Limited Partnership	50%	-	-
Plazacorp Ontario4 Limited Partnership	50%	-	-
RBEG Limited Partnership	50%	-	-
CPRDL Limited Partnership	50%	-	-
Fundy Retail Ltd.	50%	-	-
VGH Limited Partnership	20%	8%	27.5%
144 Denison East Limited Partnership	25%	6%	pro-rata
The Shoppes at Galway Limited Partnership ⁽²⁾	50%	-	-

(1) Equity and fair value accounted investments consist of the following properties: 3550 Sources, Centennial Plaza, Place Du Marche, BPK Levis and 100 Saint-Jude Nord (Centennial Plaza Limited Partnership); Plaza des Recollets (Trois Rivières Limited Partnership); Amherstview and Port Perry (Plazacorp Ontario2 Limited Partnership); King & Mill Newcastle (Plazacorp Ontario3 Limited Partnership); Manotick (Plazacorp Ontario4 Limited Partnership); Bureau en Gros (RBEG Limited Partnership); CPRDL (CPRDL Limited Partnership); Gateway Mall (Fundy Retail Ltd.); St. Jerome (VGH Limited Partnership); 144 Denison and 5150 Arthur-Sauvé (144 Denison East Limited Partnership); and the Shoppes at Galway (The Shoppes at Galway Limited Partnership).

(2) Land within this partnership is currently in development.

(3) In January 2026, the Trust acquired 6% of the LP interest in Plazacorp Ontario2 Limited Partnership.

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Plaza's share of NOI in the share of profit of associates for the three months ended March 31, 2026 was consistent with the same period in the prior year, at approximately \$1.6 million. Share of profit of associates increased by \$1.7 million for the three months ended March 31, 2026, compared to the three months ended March 31, 2025. The increase was mainly due to the non-cash fair value adjustment to the underlying investment properties quarter over quarter, as well as the purchase of an additional 6% interest in Plazacorp Ontario2 Limited Partnership and increased income at various properties.

In January 2026, the Trust acquired an additional 6% of the LP units in Plazacorp Ontario2 Limited Partnership for \$461 thousand, increasing the Trust's ownership to 56%. Prior to the transaction the Trust held a 50% interest in the properties and accounted for them as equity investments. Net of assumption of debt, and other customary closing adjustments, total cash consideration paid was \$468 thousand.

Overall committed occupancy for non-consolidated investments was 99.6% at March 31, 2026, compared to 99.5% at March 31, 2025.

Regular distributions received from associates for the three months ended March 31, 2026, were \$926 thousand compared to \$410 thousand for the three months ended March 31, 2025. In addition, the Trust received distributions in the amount of \$387 thousand from the Ste. Hyacinthe Limited Partnership related to the sale of 5400 Laurier Ouest, which closed in 2025.

Finance Costs - Operations

Finance costs - operations for the three months ended March 31, 2026, were \$7.6 million, compared to \$7.8 million for the same period in the prior year. Finance costs were lower, due to lower debenture interest, and higher capitalization of interest due to a development of a property located in Niagara, Ontario.

Administrative Expenses

Administrative expenses for the three months ended March 31, 2026, were \$3.0 million, compared to \$2.6 million in the same period in the prior year. Administrative expenses for the three months ended March 31, 2026, were impacted by higher salaries and benefits, due in part to accrued bonuses in the current year, as well as increased professional fees and information technology ("IT") related costs. Administrative expenses were also impacted by a decrease in the fair value of restricted and deferred units.

Change in Fair Value of Investment Properties

Investment properties are measured at fair value using valuations prepared by the Trust's internal valuation team. The significant unobservable inputs include capitalization rates and future stabilized net operating income, which is supported by the terms of existing leases in place and current market rents to renew or lease up vacant or expiring space, adjusted for estimated or normalized vacancy rates based on market conditions and factoring in expected maintenance costs. The Trust's valuation policy is further detailed under Critical Accounting Policies in Part VII of this MD&A.

The fair value change of investment properties of \$2.1 million was consistent with the same period in the prior year. The fair value increase was mainly due to a decrease in capitalization rates, increased stabilized NOI, as well as new appraisals.

The investment market for the Trust's properties occupied by grocery and other essential needs, convenience, and value-based retailers, as well as its stable properties, remain strong.

Change in Fair Value of Convertible Debentures

The fair value adjustment to convertible debentures for the three months ended March 31, 2026, was a net loss of \$79 thousand compared to a net loss of \$169 thousand in the same period in the prior year. The fair value changes relate to movement in the Trust's unit price and risk-free interest rates.

Change in Fair Value of Class B Exchangeable LP Units

The Class B exchangeable LP units were issued effective January 1, 2015, in connection with the purchase by Plaza of the interests of certain equity partners in eight properties located in New Brunswick and Prince Edward Island. Distributions paid on these exchangeable units are based on the distributions paid to Plaza unitholders. The Class B exchangeable LP units are exchangeable on a one-for-one basis into trust units at the option of the holders. The fair value of these exchangeable LP units is based on the trading price of Plaza's trust units.

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The fair value adjustment to Class B exchangeable LP units for the three months ended March 31, 2026, was a net gain of \$58 thousand, compared to a net loss of \$266 thousand in the same period in the prior year. The fair value changes relate to movement in the Trust's unit price.

LEASING AND OCCUPANCY

The following table represents leases expiring for the next 5 years and thereafter for Plaza's property portfolio at March 31, 2026, (excluding developments, redevelopments and non-consolidated investments).

Year	Open-Air Centres		Enclosed Malls		Single-User Retail		Single-User QSR ⁽²⁾		Total	
	Sq Ft ⁽¹⁾	%	Sq Ft ⁽¹⁾	%	Sq Ft ⁽¹⁾	%	Sq Ft ⁽¹⁾	%	Sq Ft ⁽¹⁾	%
2026	354,607	6.4	63,407	10.5	-	-	-	-	418,014	5.8
2027	557,194	10.0	77,924	13.0	53,570	5.4	-	-	688,688	9.6
2028	733,622	13.2	75,447	12.5	24,999	2.5	2,196	5.7	836,264	11.6
2029	732,185	13.1	70,029	11.6	34,700	3.5	-	-	836,914	11.6
2030	661,370	11.9	92,277	15.3	156,172	15.7	2,211	5.8	912,030	12.7
2031	573,376	10.3	38,819	6.5	193,387	19.5	-	-	805,582	11.2
Thereafter	1,954,747	35.1	184,000	30.6	531,099	53.4	33,896	88.5	2,703,742	37.5
Subtotal	5,567,101	100.0	601,903	100.0	993,927	100.0	38,303	100.0	7,201,234	100.0
Vacant	104,331		101,774		-		-		206,105	
Total	5,671,432		703,677		993,927		38,303		7,407,339	
Weighted average lease term	5.2 years		4.6 years		7.0 years		11.0 years		5.4 years	

⁽¹⁾ At 100%, regardless of the Trust's ownership interest in the properties.

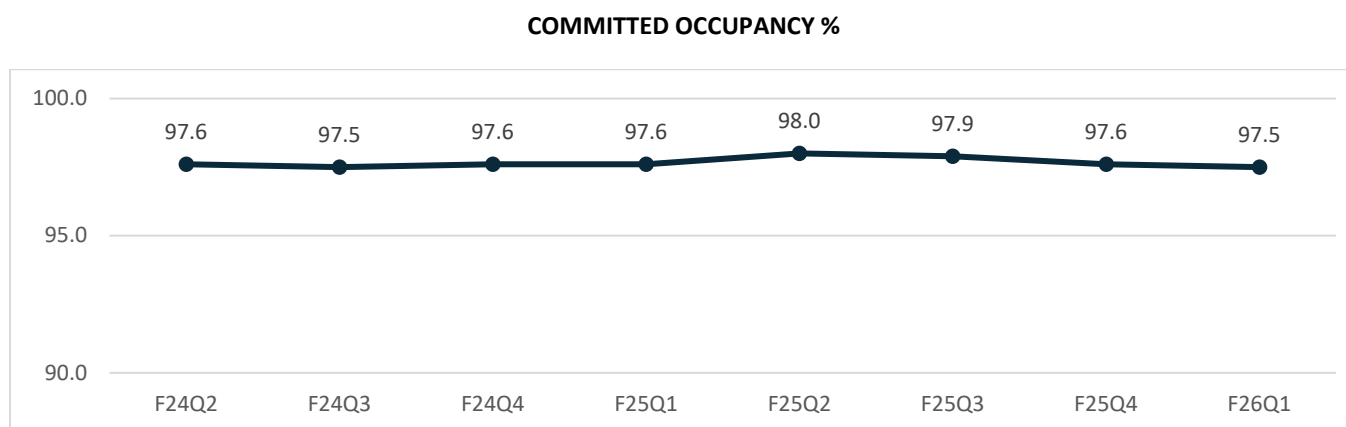
⁽²⁾ QSR refers to quick service restaurants.

At March 31, 2026, same-asset committed occupancy was 97.1%, consistent with March 31, 2025.

Committed occupancy including non-consolidated investments (excluding properties under development and redevelopment) was 97.5% at March 31, 2026, compared to 97.6% at March 31, 2025.

Excluding enclosed malls, committed occupancy, including non-consolidated investments (excluding properties under development and redevelopment) was 98.6% at March 31, 2026, compared to 99.0% at March 31, 2025.

Committed occupancy for the portfolio over the last eight quarters is as follows:



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The weighted average contractual base rent per square foot on renewals and new leasing in 2026 versus expiries (excluding developments, redevelopments, and non-consolidated investments) is outlined in the following table:

	Open-Air Centres	Enclosed Malls	Single-User Retail	Single-User QSR	Total
2026 – Q1 YTD					
Leasing renewals (sq. ft.)	89,125	34,056	27,881	-	151,062
Weighted average rent (\$/sq. ft.) - Renewed	\$18.25	\$7.73	\$16.13	-	\$15.49
Weighted average rent (\$/sq. ft.) - Expired	\$16.53	\$6.83	\$14.99	-	\$14.05
Renewal spread (first year of renewal term)	10.4%	13.2%	7.6%	-	10.2%
Renewal spread (average rate in renewal term)⁽¹⁾	12.8%	17.2%	8.1%	-	12.3%
New Leasing					
New leasing (sq. ft.)	52,491	3,130	-	-	55,621
Weighted average rent (\$/sq. ft.)	\$16.12	\$11.23	-	-	\$15.84
New leasing spread ⁽²⁾					76.1%
Expiries					
Expiries not renewed (sq. ft.)	38,912	850	-	-	39,762
Weighted average rent (\$/sq. ft.)	\$10.68	\$17.65	-	-	\$10.83
Remainder of 2026					
Expiries (sq. ft.)	354,607	63,407	-	-	418,014
Weighted average rent (\$/sq. ft.)	\$16.02	\$19.16	-	-	\$16.50

(1) Rent on expiry compared to the average rent over the term of the renewal.

(2) New leasing spread compares rent for the first year of the new lease to the rent for the previous tenant, if the space was occupied in the past twelve months. Of the new leasing noted above, 41 thousand square feet was leased to tenants who occupied the space within the previous twelve months and thus is included in the new leasing spread.

In addition to the leasing indicated above, for the three months ended March 31, 2026, the Trust completed 2 thousand square feet of new leasing at developments and redevelopments at a weighted average rent of \$26.00 per square foot, and 82 thousand square feet of new leasing and renewals at market rates at non-consolidated investments. In total, including developments, redevelopments and non-consolidated investments, the Trust completed 291 thousand square feet of new and renewal leasing deals for the three months ended March 31, 2026.

Plaza's financial exposure to vacancies and lease roll-overs differs among different retail asset types, as gross rental rates differ by asset class. Committed occupancy by asset class was as follows:

- Committed occupancy in open-air centres was 98.3% at March 31, 2026, compared to 98.8% at March 31, 2025.
- Committed occupancy for enclosed malls was 85.5% at March 31, 2026, compared to 81.3% at March 31, 2025.
- Committed occupancy for single use assets was 100.0% at March 31, 2026, consistent with March 31, 2025.

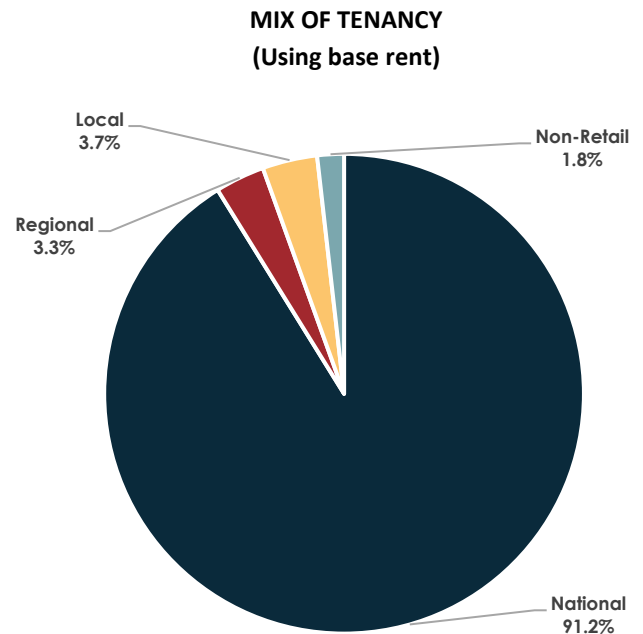
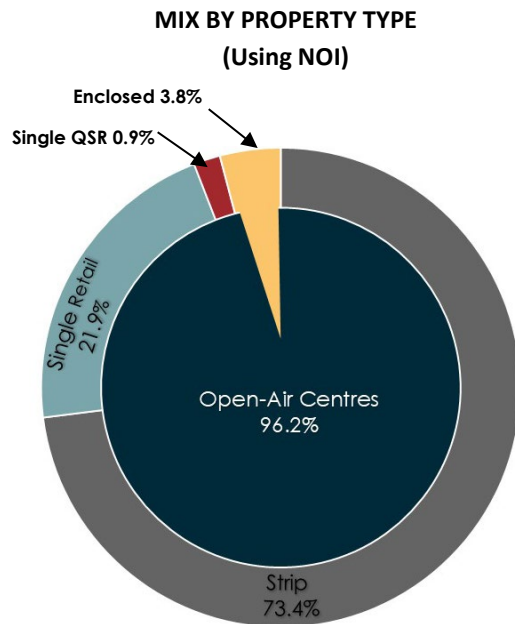
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Plaza has built a portfolio with a high-quality revenue stream. Plaza's ten largest tenants based upon current monthly base rents at March 31, 2026, represent approximately 54.5% of total base rent revenues in place.

	% of Base Rent Revenue ⁽⁶⁾		% of Base Rent Revenue ⁽⁶⁾
1. Shoppers Drug Mart/Loblaw ⁽¹⁾	28.1	6. Staples	2.9
2. Dollarama	5.6	7. Bulk Barn	1.7
3. TJX Group ⁽²⁾	4.3	8. Metro Inc ⁽⁵⁾	1.6
4. Sobeys Group ⁽³⁾	3.6	9. Giant Tiger	1.6
5. Canadian Tire Group ⁽⁴⁾	3.6	10. Princess Auto	1.5
Total: 54.5%			

- (1) Shoppers Drug Mart/Loblaw represents the following stores: Shoppers Drug Mart, No Frills, Atlantic Superstore, Pharmaprix and Maxi.
- (2) TJX Group represents the following stores: Winners, HomeSense, and Marshalls.
- (3) Sobeys Group represents the following stores: Sobeys, IGA, Sobeys Fast Fuel, Foodland and Lawtons.
- (4) Canadian Tire Group represents the following stores: Canadian Tire, Mark's/L'Équipeur, Party City, PartSource, Sport Chek, and Sports Experts.
- (5) Metro Inc. represents the following stores: Metro, Jean Coutu, Food Basics and Pharmacie Brunet.
- (6) Excludes developments, redevelopments and non-consolidated investments.

The Trust's mix of tenancies is primarily made up of national tenants. The graphs below exclude developments, redevelopments and non-consolidated investments.



PART III

OPERATING LIQUIDITY AND WORKING CAPITAL

Cash flow, in the form of recurring rent generated from the portfolio, represents the primary source of liquidity to service debt, to pay operating, leasing and property tax costs, and to fund distributions. Costs of development activities are generally funded by a combination of debt and equity.

Cash flow from operations is dependent upon occupancy levels of properties owned, rental rates achieved, effective collection of rents, and efficiencies in operations as well as other factors.

Plaza maintains a prudent distribution policy in order to retain sufficient funds to manage the business, including ongoing maintenance capital expenditures and debt service. New capital raised is generally directed to acquisitions or continuing development activities, which are discretionary, or to pay down debt, based on the availability of such capital. In setting the distributions to unitholders, Plaza reviews budgets and forecasts and considers future growth prospects for the business, including developments/redevelopments and leasing within the portfolio and considers cash flow and profitability, the sustainability of margins, maintenance capital expenditures, debt service requirements, the satisfaction of statutory tests imposed by the laws governing Plaza for the declaration of distributions and other conditions, among other things. Plaza may also look at other capital market factors when determining distributions. Profit under IFRS is not used by Plaza when setting the annual distribution, as profit reflects, among other things, non-cash fair value adjustments relating to the Trust's income producing property and convertible debentures – items that are not reflective of Plaza's ability to pay distributions. In addition, because of items such as principal repayments or timing of expenditures, distributions may also exceed cash from time to time.

Although Plaza currently pays distributions on a monthly basis, there can be no assurance regarding the amount and frequency of such distributions. Future distribution payments and the level thereof are subject to the discretion of the Board and will depend upon the numerous factors outlined above.

There can be no assurance regarding the amount of income to be generated by Plaza's properties. The ability of Plaza to make cash distributions, and the actual amount distributed, will be entirely dependent on the operations and assets of Plaza, and will be subject to various factors including financial performance, current and forecasted economic conditions, obligations under applicable credit facilities, the sustainability of income derived from the tenant profile of Plaza's properties and maintenance capital expenditure requirements. Distributions may be increased, reduced, or suspended entirely depending on Plaza's operations and the performance of Plaza's assets, at the discretion of the Board.

Plaza's annual distributions are currently set at \$0.28 per unit:

	3 Months Ended March 31, 2026 (unaudited)	3 Months Ended March 31, 2025 (unaudited)
(000s)		
Cash distributions paid ⁽¹⁾	\$ 7,811	\$ 7,809

⁽¹⁾ Cash distributions include cash distributions paid to unitholders and distributions on Class B exchangeable LP units classified as finance costs - operations.

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Total distributions compared to cash provided by operating activities are summarized in the following table:

(000s)	3 Months Ended March 31, 2026 (unaudited)	3 Months Ended March 31, 2025 (unaudited)
Cash provided by operating activities ⁽¹⁾	\$ 13,769	\$ 13,431
Cash distributions paid to Class B exchangeable LP unitholders	81	81
Cash provided by operating activities excluding distributions paid to Class B exchangeable LP unitholders	\$ 13,850	\$ 13,512
Total distributions ⁽²⁾	(7,811)	(7,809)
Excess of cash provided by operating activities over total distributions	\$ 6,039	\$ 5,703

(1) Cash provided by operating activities is presented net of interest paid.

(2) Total distributions include cash distributions paid to unitholders and distributions on Class B exchangeable LP units classified as finance costs - operations.

Plaza's liquidity at March 31, 2026, is comprised of \$9.5 million of cash, \$17.6 million available to be drawn on the operating line, \$20.7 million of unused development facilities, \$9.4 million of unused construction facilities at consolidated properties, and unencumbered assets with a value of approximately \$4.2 million. This liquidity, as well as cash flow from operating activities, the ability to renew and refinance mortgages, renew operating and development facilities and other debt, when necessary, is expected to allow Plaza to meet all its obligations as they become due.

CAPITAL RESOURCES, EQUITY AND DEBT ACTIVITIES

Operating and Development Facilities

(000s)	\$60.0 Million ⁽²⁾ Operating	\$20.0 Million Development	\$15.0 Million Development
December 31, 2025 ⁽¹⁾	\$ 33,488	\$ 14,285	\$ -
Net change	6,032	-	-
March 31, 2026 ⁽¹⁾	\$ 39,520	\$ 14,285	\$ -
Interest rate	Prime + 0.75% or CORRA + 2.30%	Prime + 0.75% or CORRA + 2.50%	Prime + 0.75% or CORRA + 2.30%
Maturity	July 31, 2026	July 31, 2026	July 31, 2026
Security	First charges on pledged properties	First charges on applicable pledged development property	First charges on applicable pledged development property
Other terms	Debt service, maximum leverage, occupancy & equity maintenance covenants	Debt service & maximum leverage covenants	Debt service, maximum leverage, occupancy & equity maintenance covenants
Line reservations available for letters-of-credit	\$2.0 million	\$1.5 million	\$0.5 million
Issued and outstanding	-	-	-

(1) Excludes unamortized finance charges.

(2) Based on the assets pledged at March 31, 2026, the available operating line limit was \$57.1 million of which \$39.5 million was drawn and therefore the maximum amount remaining available to be drawn, net of letters of credit of nil, was \$17.6 million.

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Funding for these facilities is secured by first mortgage charges on properties or development properties as applicable. The Trust must maintain certain financial ratios to comply with the facilities. As these facilities mature, it is anticipated they will be renewed. As of March 31, 2026, all debt covenants in respect of the above facilities have been maintained.

Costs of development activities are generally funded by a combination of debt and equity. Timing of development activities or whether a development project is launched at all (including those listed in Part I of this MD&A under the heading “Development Pipeline and Acquisitions/Dispositions – Development Pipeline”) is dependent on tenant demand and availability of capital, among other factors. Plaza’s operating facility is generally used to fund the equity portion of development projects. Plaza’s existing development facilities or new construction loans (generally in the case where Plaza has partners in a development) are used to fund construction costs until permanent long-term financing is placed on the finished development. Given the rotation of development projects on and off the development facilities and the availability of specific construction financing when required, Plaza’s facilities and its debt capacity are currently sufficient to fund ongoing planned and committed development expenditures.

Interim Facilities

(000s)	Interest Rate Range	Maturity Dates	March 31, 2026	December 31, 2025
\$8.0 million interim facility	Prime plus 1.50% or CORRA plus 2.80%	July 16, 2026	\$ 3,709	\$ 3,809
\$6.75 million interim facility	Prime plus 1.00% or CORRA plus 2.80%	March 21, 2026	-	6,221
\$15.6 million interim facility	Prime plus 0.75% or CORRA plus 2.45%	February 28, 2027	10,430	9,178
\$7.25 million interim facility	Prime plus 1.00% or CORRA plus 2.80%	June 30, 2026	7,171	7,171
\$5.2 million interim facility	Prime plus 1.0% or CORRA plus 2.75%	December 5, 2026	1,048	706
Total interim facilities			\$ 22,358	\$ 27,085

Funding for interim facilities is also generally secured by first mortgage charges on properties or development properties as applicable. These interim facilities are in place for financing the construction and development of specific properties. As they mature, it is expected the facilities will either be extended until construction has been completed or refinanced as long-term mortgages on completion of the construction projects. The Trust must maintain certain financial ratios to comply with these facilities. As of March 31, 2026, all debt covenants in respect of the above facilities have been maintained.

In March 2026, the \$6.8 million interim facility was repaid and replaced with long-term debt on the underlying property.

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Mortgage Bonds

Plaza's mortgage bonds are secured by either property or cash. The terms of the mortgage bonds are as follows:

(000s)	Series X.2	Series XII
Interest rate	5.50%	5.50%
Maturity date	July 15, 2026	July 15, 2026
Amount	\$2,235	\$470

The Series X.2 and XII mortgage bonds can be deployed up to 90% of the cost of a property under a first or second charge on that property. If it is a second charge, the total debt, including mortgage bonds, cannot exceed 90%. These mortgage bonds can be reallocated to different properties from time to time as required.

Debentures

Convertible and non-convertible debentures are subordinate and unsecured. Convertible debentures are recorded at fair value and changes in the fair value are recorded quarterly in profit and loss. The debenture terms are as follows:

	Maturity Date	Interest Rate	March 31, 2026 ⁽¹⁾	December 31, 2025 ⁽¹⁾
Series VIII convertible debentures				
- Conversion price - \$4.75	March 31, 2026	5.95%	\$ -	\$ 12,019
Total convertible debentures at face value			\$ -	\$ 12,019
Series II non-convertible debentures	February 28, 2027	5.00%	\$ 3,537	\$ 3,537
Series III non-convertible debentures – Tranche A & B	March 31, 2027	5.50%	4,488	4,488
Series IV non-convertible debentures – Tranche A & C	December 16, 2026	5.50%	3,320	3,320
Total non-convertible debentures at face value			\$ 11,345	\$ 11,345

⁽¹⁾ Presented at face value.

On March 31, 2026, the Trust repaid the \$12.0 million Series VIII convertible debentures at par in full upon maturity.

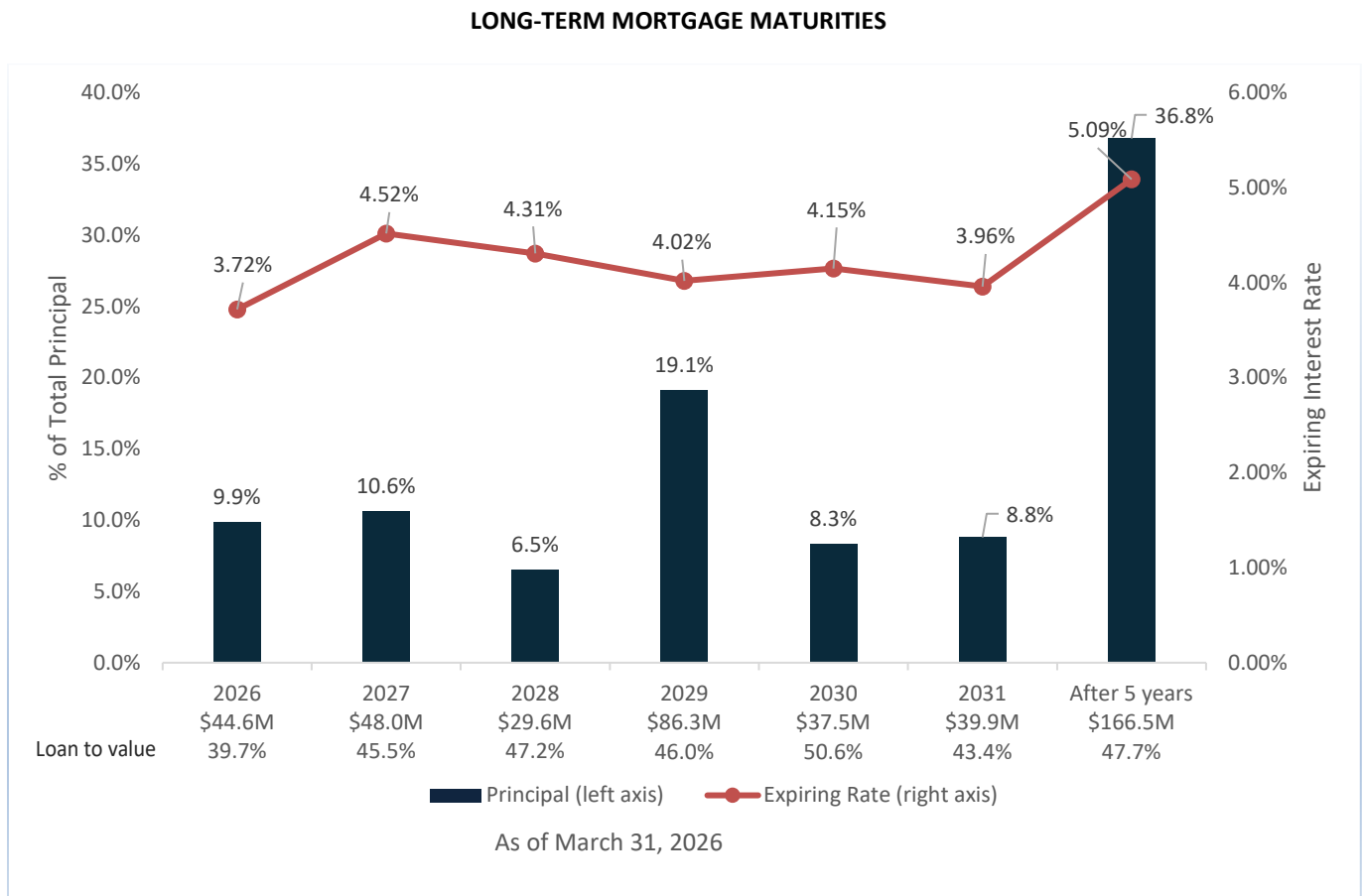
Mortgages

During the first quarter of 2026, the Trust obtained new and renewed long-term fixed-rate financing of \$41 million, at the Trust's ownership percentage, with a weighted average term of 10 years and a weighted average interest rate of 4.73%.

The Trust's strategy is to balance maturities and terms on new debt with existing debt maturities to minimize maturity exposure in any one year, to reduce overall interest costs, and to match debt maturities with lease maturities when possible. Maintaining or improving the average cost of debt will be dependent on market conditions at the time of refinancing. Plaza's debt strategy involves maximizing the term of long-term debt available based on the tenant profiles for the assets being financed, at current market rates, in order to stabilize cash flow available for reinvestment and distribution payments.

As a conservative interest rate risk management practice, the Trust's use of floating-rate debt is generally limited to its operating line (to fund ongoing operations and acquisitions) and its development lines/construction loans (until long term fixed-rate mortgage financing is placed on the completed development projects).

The following is a maturity chart of long-term mortgages by year:



The weighted average term to maturity for long-term mortgages is 5.0 years. The average remaining repayment (amortization) period on long-term mortgage debt is 24.3 years.

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Debt Service Ratios

Plaza's summary of adjusted EBITDA and debt service ratios for the three months ended March 31, 2026, compared to the three months ended March 31, 2025, is presented below:

(000s – except debt service ratios)	3 Months Ended March 31, 2026 (unaudited)	3 Months Ended March 31, 2025 (unaudited)
Profit and total comprehensive income for the period	\$ 12,820	\$ 9,319
Add (deduct):		
Income taxes	176	2
Finance costs - operations	7,605	7,841
Fair value adjustment to investment properties	(2,118)	(2,136)
Fair value adjustment to investments ⁽¹⁾	(196)	786
Fair value adjustment to convertible debentures	79	169
Fair value adjustment to Class B exchangeable LP units	(58)	266
Fair value adjustment to restricted and deferred units	(38)	139
Fair value adjustment to derivative assets and liabilities	(365)	856
Fair value adjustment to right-of-use land lease assets	208	217
Equity accounting adjustment for derivative assets and liabilities ⁽²⁾	(42)	139
Adjusted EBITDA⁽³⁾	\$ 18,071	\$ 17,598
Finance costs ⁽⁴⁾	\$ 7,496	\$ 7,704
Periodic principal repayments ⁽⁵⁾	3,500	3,423
Total debt service	\$ 10,996	\$ 11,127
Debt service ratios		
Interest coverage ratio ⁽³⁾	2.41 times	2.28 times
Debt coverage ratio ⁽³⁾	1.64 times	1.58 times

(1) Fair value adjustment to investments relate to the unrealized change in fair value of equity accounted entities.

(2) Equity accounting adjustment for derivative assets and liabilities includes the change in non-cash fair value adjustments relating to derivative assets and liabilities held by equity accounted entities.

(3) This is a non-GAAP financial measure. Refer to the Non-GAAP Financial Measures in Part I and VII of this MD&A for more information on each non-GAAP financial measure.

(4) Excludes mark-to-market adjustments, early mortgage discharge fees, non-controlling interest liability adjustment and distributions on Class B exchangeable LP units recorded in finance costs - operations.

(5) Includes right-of-use land lease principal repayments.

For the three months ended March 31, 2026, the interest and debt coverage ratios were impacted by higher EBITDA and lower finance costs due to lower debenture interest, and higher capitalized interest in the current year.

The debt coverage and interest coverage ratios exceed the requirements under Plaza's borrowing arrangements.

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Debt to Gross Assets and Net debt to Adjusted EBITDA

Plaza's debt to gross assets is presented below:

Debt to gross assets⁽¹⁾ (000s)	March 31, 2026	December 31, 2025	March 31, 2025
Total debt excluding derivative liabilities ⁽¹⁾⁽²⁾	\$ 670,657	\$ 671,091	\$ 664,808
Less: right-of-use land leases	(62,453)	(62,661)	(64,522)
Total debt excluding right-of-use land leases	\$ 608,204	\$ 608,430	\$ 600,286
Total gross assets excluding derivative asset	\$ 1,290,138	\$ 1,280,676	\$ 1,252,939
Less: right-of-use land leases	(62,453)	(62,661)	(64,522)
Total gross assets excluding right-of-use land leases	\$ 1,227,685	\$ 1,218,015	\$ 1,188,417
Debt to gross assets including right-of-use land leases⁽¹⁾	52.0%	52.4%	53.1%
Debt to gross assets excluding right-of-use land leases⁽¹⁾	49.5%	50.0%	50.5%

(1) This is a non-GAAP financial measure. Refer to "Non-GAAP Financial Measures" in Part I and "Explanation of Non-GAAP Financial Measures" in Part VII of this MD&A for more information.

(2) Total debt includes current and long-term debt defined for this purpose as mortgage bonds, mortgages payable, face value of convertible debentures, non-convertible debentures, notes payable, right-of-use land lease liabilities and bank indebtedness.

The decrease in debt to gross assets over December 31, 2025, relates to the redemption of convertible debentures, additions to and change in fair value of investment properties as well as acquisition of equity investments, partially offset by an increase in mortgages payable. By its Declaration of Trust, Plaza is limited to an overall indebtedness ratio of 60% excluding convertible debentures and right-of-use land leases, and 65% including convertible debentures, excluding right-of-use land leases.

Net Debt to Adjusted EBITDA⁽¹⁾ (000s)	March 31, 2026	December 31, 2025	March 31, 2025
Total debt excluding derivative liabilities ⁽¹⁾⁽²⁾	\$ 670,657	\$ 671,091	\$ 664,808
Less: cash	(9,531)	(8,092)	(9,421)
Net debt excluding derivative liabilities ⁽¹⁾⁽²⁾	\$ 661,126	\$ 662,999	\$ 655,387
Adjusted trailing 12-month EBITDA ⁽¹⁾	\$ 75,198	\$ 74,725	\$ 71,251
Net debt to Adjusted trailing EBITDA including right-of-use land leases⁽¹⁾	8.8	8.9	9.2

(1) This is a non-GAAP financial measure. Refer to "Non-GAAP Financial Measures" in Part I and "Explanation of Non-GAAP Financial Measures" in Part VII of this MD&A for more information.

(2) Net debt includes current and long-term debt defined for this purpose as mortgage bonds, mortgages payable, face value of convertible debentures, non-convertible debentures, notes payable, right-of-use land lease liabilities and bank indebtedness, excluding cash.

The decrease in net debt to adjusted trailing EBITDA since December 31, 2025, relates to higher adjusted EBITDA, an increase in mortgages, partially offset by a decrease in convertible debentures.

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Trust Units

If all rights to convert units under the provisions of convertible debt were exercised and exchangeable LP units were exchanged, the impact on trust units outstanding would be as follows:

At May 13, 2026 (000s) (unaudited)	Units
Current outstanding trust units	110,464
Class B exchangeable LP units	1,156
Total adjusted units outstanding	111,620

Right-of-Use Land Leases

Return on invested cash or equity is a measure Plaza uses to evaluate development and strategic acquisitions. Investing in a project subject to a land lease reduces the cash equity required for an individual project and increases the number of projects which can be undertaken with available capital. This spreads risk and enhances overall unitholder returns. In some instances, use of a land lease will enhance project feasibility where a project might not otherwise be undertaken without use of a land lease.

The Trust has 25 long-term land leases (affecting 25 properties). One of the land leases relates to shared parking facilities. Land lease expiries (excluding any non-automatic renewal periods) range from 2027 to 2084 with an average remaining life of 29 years. Certain leases also contain non-automatic renewal options, which extend the average remaining life of the leases to 57 years when included. Of the 25 land leases, 11 of the land leases have options to purchase, generally at fair market value.

At March 31, 2026, the recorded amount of the right-of-use assets and land lease liabilities is \$62.5 million.

Plaza leases 8 parcels of land from an entity owned by the below-noted related parties at market rates. The land leases expire at various times from October 2046 to November 2047, subject to options to renew. All the land leases have options to purchase in favour of the Trust, of which one is at a fixed price with the remainder at fair market value.

(000s)	Land Rent Paid	
	3 Months Ended March 31, 2026	3 Months Ended March 31, 2025
Related Parties:		
A company beneficially owned by Earl Brewer and Michael Zakuta	\$ 276	\$ 301

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Gross Capital Additions Including Leasing Fees:

(000s)	3 Months Ended March 31, 2026 (unaudited)	3 Months Ended March 31, 2025 (unaudited)
Existing properties		
Leasing commissions	\$ 122	\$ 103
Other leasing costs	869	1,042
	<u>991</u>	<u>1,145</u>
Maintenance capital expenditures	608	167
Total capital additions – existing properties	<u>1,599</u>	<u>1,312</u>
Development/redevelopment properties		
Leasing commissions	-	21
Other leasing costs		36
Capital additions	3,152	3,158
Total capital additions - developments/redevelopments	<u>3,152</u>	<u>3,215</u>
Total capital additions – acquisitions, net of assumption of mortgages	<u>-</u>	<u>10,675</u>
Total gross additions per statements of cash flows⁽¹⁾	<u>\$ 4,751</u>	<u>\$ 15,202</u>
Reconciliation of leasing costs for AFFO purposes		
Leasing costs – existing properties per above	\$ 991	\$ 1,145
Internal leasing salaries	741	121
Total leasing costs – existing properties for AFFO	<u>\$ 1,732</u>	<u>\$ 1,266</u>

⁽¹⁾ The gross additions per the statements of cash flows include leasing commissions on existing properties of \$122 thousand in the operating activities section and the remainder of the total gross additions noted above in the investing activities section.

COMMITMENTS AND CONTINGENT LIABILITIES

Commitments

The Trust estimates \$8.6 million in commitments in respect of certain development and leasing activities. Management believes that Plaza has sufficient unused bank and development line availability, cash and/or mortgage bond deployment potential, to fund these commitments.

The Trust's estimated commitments at March 31, 2026, in respect of non-discounted contractual cash flows and maturities of financial liabilities with fixed repayment terms, including estimated interest payments are as follows:

(000s)	Remainder 2026	Year 1 2027	Year 2 2028	Year 3 2029	Year 4 2030	Year 5 2031	After 5 Years	Total
Mortgages – periodic payments	\$ 9,236	\$ 11,574	\$ 10,378	\$ 9,033	\$ 6,745	\$ 6,061	\$ 13,491	\$ 66,518
Mortgages – due at maturity	44,640	47,998	29,608	86,227	37,530	39,890	166,553	452,446
Mortgage and other debt interest	16,514	17,138	15,197	13,429	11,566	10,174	20,908	104,926
Development lines of credit	14,285	-	-	-	-	-	-	14,285
Construction loans	11,928	10,430	-	-	-	-	-	22,358
Bank indebtedness	39,520	-	-	-	-	-	-	39,520
Mortgage bonds payable	2,705	-	-	-	-	-	-	2,705
Debentures ⁽¹⁾	3,320	8,025	-	-	-	-	-	11,345
Current liabilities ⁽²⁾	29,538	-	-	-	-	-	-	29,538
Notes payable	1,186	-	-	-	-	-	-	1,186
Right-of-use land leases ⁽³⁾	2,511	3,365	3,328	3,369	2,915	2,853	116,010	134,351
Development and leasing	8,569	-	-	-	-	-	-	8,569
Total Contractual obligations	\$ 183,952	\$ 98,530	\$ 58,511	\$ 112,058	\$ 58,756	\$ 58,978	\$316,962	\$ 887,747

(1) Stated at face value.

(2) Balance includes accounts payable, accrued liabilities, tenant payables, tenant deposits, and income tax payable.

(3) Land leases expire on dates ranging from 2027 to 2084 (including automatic renewal periods) with non-automatic renewal options ranging from 5 to 70 years.

Management believes that all mortgages maturing in 2026 will be renewed or refinanced as they come due. The overall loan to value on these mortgages is estimated at 46.0%.

Contingent Liabilities

The Trust continues to guarantee certain debt assumed by purchasers in connection with past dispositions of properties. These guarantees will remain until the debt is modified, refinanced or extinguished. These commitments are subject to indemnity agreements. At March 31, 2026, a \$4.8 million commitment (March 31, 2025 – \$5.0 million) relating to the mortgages on five assets in which the Trust sold a 50% interest in November 2017 is subject to such guarantees by the Trust. These mortgages have a weighted average remaining term of 0.3 years (March 31, 2025 – 1.3 years).

The Trust also has contingent liabilities as original borrower on three mortgages partially assumed by the purchasers of the underlying properties, where a 50% interest in each was sold in August 2020. Similarly, these sales did not relieve the Trust's obligations as original guarantor in respect of these mortgages, but the commitments are subject to indemnity agreements. The debt subject to such guarantees at March 31, 2026, totals \$4.5 million (March 31, 2025 – \$4.6 million) with a weighted average remaining term of 3.2 years (March 31, 2025 – 4.2 years).

The Trust is contingently liable for certain obligations of its co-venturers, under guarantees in excess of its ownership percentages for six open-air centres and four free-standing properties. The excess guarantees amount to \$12.8 million (March 31, 2025 – \$13.4 million). Cross indemnities are in place for certain of these properties from co-venturers.

PART IV

SUMMARY OF SELECTED QUARTERLY INFORMATION

Plaza’s summary of selected quarterly information for the last eight quarters is presented below:

(000s except per unit and percentage data) (unaudited)	Q1'26	Q4'25	Q3'25	Q2'25	Q1'25	Q4'24	Q3'24	Q2'24
Revenues	\$32,510	\$31,800	\$31,706	\$31,791	\$31,137	\$30,623	\$30,414	\$30,672
Net property operating income ⁽¹⁾	\$18,795	\$19,120	\$20,472	\$19,098	\$18,344	\$18,926	\$19,651	\$18,390
Profit and total comprehensive income (loss)	\$12,820	\$25,088	\$8,826	\$12,653	\$9,319	\$8,473	\$5,119	\$2,437
Distributions per unit	7.0¢	7.0¢	7.0¢	7.0¢	7.0¢	7.0¢	7.0¢	7.0¢
Funds from operations per unit – basic ⁽¹⁾	9.8¢	9.6¢	11.1¢	10.0¢	8.8¢	7.6¢	10.2¢	9.5¢
Funds from operations per unit – diluted ⁽¹⁾	9.8¢	9.5¢	11.0¢	10.0¢	8.7¢	7.6¢	10.2¢	9.5¢
Adjusted funds from operations per unit – basic ⁽¹⁾	7.4¢	8.2¢	7.7¢	6.7¢	7.4¢	5.4¢	8.6¢	8.0¢
Adjusted funds from operations per unit – diluted ⁽¹⁾	7.4¢	8.1¢	7.7¢	6.7¢	7.4¢	5.4¢	8.6¢	8.0¢
Distributions as a percentage of basic FFO ⁽¹⁾	71.6%	73.0%	63.1%	69.8%	80.0%	91.7%	68.4%	73.5%
Distributions as a percentage of basic AFFO ⁽¹⁾	94.3%	85.9%	91.0%	104.0%	94.2%	130.3%	81.0%	87.5%
Gross Leasable Area (000s of sq. ft.) (at 100%, excluding properties under development/redevelopment)								
Total income producing properties	8,678	8,664	8,706	8,742	8,759	8,794	8,786	8,633
Occupancy % (at 100%, excluding properties under development/redevelopment)								
Total income producing properties	97.5%	97.6%	97.9%	98.0%	97.6%	97.6%	97.5%	97.6%

⁽¹⁾ This is a non-GAAP financial measure. Refer to “Non-GAAP Financial Measures” in Part I and “Explanation of Non-GAAP Financial Measures” in Part VII of this MD&A for more information.

During the last eight quarters occupancy has remained high, which contributes to stable cash flow. Significant fluctuations in profit and loss are mainly due to non-cash fair value adjustments on the Trust’s investment properties and debt instruments. The decrease in funds from operations (FFO) per unit and adjusted funds from operations (AFFO) per unit during Q4 2024 were due to severance costs.

Some of Plaza’s leases have common cost recoveries from tenants linked to CPI or otherwise have caps on operating cost recoveries. At March 31, 2026, approximately 49.1% of the Trust’s leased area is tied to a CPI cost recovery formula. As well, anchor tenant leases may restrict common area maintenance (also referred to as “CAM”) cost recoveries. As a result of all of these factors, seasonal fluctuations in NOI, FFO and AFFO occur primarily due to winter-related costs, and annual repair and maintenance activities, which typically occur in spring and early summer. This may create inconsistencies in quarterly recovery revenues compared with quarterly expenses.

PART V

RISKS AND UNCERTAINTIES

All real property investments are subject to a degree of risk and uncertainty. Such investments are affected by various factors including general economic conditions and local market circumstances. Local business conditions such as oversupply of space or a reduction in demand for space particularly affect real property investments. Management attempts to manage these risks through geographic and retail asset class diversification in the portfolio. At March 31, 2026, the Trust held interests in 190 properties spread geographically across Canada.

Some of the more central risks to Plaza's business are outlined below. See Financial Instruments and Risk Management Note 29 of the December 31, 2025, consolidated financial statements of the Trust for further details. Also see the Trust's AIF for the year ended December 31, 2025, dated March 25, 2026, for a list and descriptions of other risks and uncertainties applicable to the Trust's business.

Interest Rate, Financing and Refinancing Risk

Higher floating and fixed interest rates impact the cost of debt and could further impact capitalization rates. Plaza has always utilized a debt management strategy and attempts to lock in cash returns on assets for the long-term, considering exposure to debt maturing and leases expiring in any given year. Matching as closely as possible the debt term on a particular asset with its average lease term helps ensure that interest rate increases could be offset by increases in rental rates.

The Trust also mitigates interest rate risk by maintaining the majority of its debt at fixed rates. Floating rate debt is typically used on Plaza's operating line of credit and for development or redevelopment projects as interim financing, until the projects are completed and are then able to attract the appropriate long-term financing. The hypothetical impact of a 1% change in interest rates on floating rate debt would be approximately \$767 thousand per annum.

The Trust mitigates its exposure to fixed-rate interest risk on its debt by staggering maturities and future financing obligations to avoid excessive amounts of debt maturing in any one year, and by generally using small individual debt issuances to mitigate exposure on individual debt maturities. If market conditions warrant the Trust may attempt to renegotiate its existing debt to take advantage of lower interest rates. The Trust has an ongoing requirement to access the debt markets and there is a risk that lenders will not refinance such maturing debt on terms and conditions acceptable to the Trust or at all. The Trust works with numerous lenders to manage exposure to any single lender. Management believes that all debts maturing over the next year will be able to be financed or refinanced as they come due.

From time-to-time Plaza may enter into derivative instruments to hedge the cash flow variability on future interest payments on anticipated mortgage financings from changes in interest rates until the time the mortgage interest rate is set.

Credit Risk

Credit risk mainly arises from the possibility that tenants may experience financial difficulty and will be unable to fulfill their lease commitments. Management mitigates this risk by ensuring that Plaza's tenant mix is diversified and heavily weighted to national tenants in the essential needs, convenience and value-based market segment. Plaza also maintains a portfolio that is diversified geographically so that exposure to local business is lessened, and Plaza limits loans granted under lease arrangements to credit-worthy, mainly national, tenants. Receivables include excise tax receivable, which have minimal to no collection risk.

Currently one tenant, Shoppers Drug Mart/Loblaws, represents 28.1% of current monthly base rents in place, Dollarama represents 5.6% and the TJX Group represents 4.3%. The top 10 tenants collectively represent approximately 54.5% of current monthly base rents in place. National and regional tenants represent 94.5% of the tenant base, based on base rents in place.

Lease Roll-Over and Occupancy Risk

Lease roll-over risk arises from the possibility that Plaza may experience difficulty renewing leases as they expire or in re-leasing space vacated by tenants.

Plaza's principal management of occupancy risk is the skewing of tenancies towards national tenants, the signing of longer-term leases and significant pre-leasing of development space. In addition, management attempts to stagger the lease expiry profile so that Plaza is not faced with a disproportionate amount of square footage of leases expiring in any one year. Management further

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mitigates this risk by maintaining a diversified portfolio mix by geographic location and ensuring that the Trust maintains a well-staffed and highly skilled leasing department.

One of Plaza's performance drivers is related to same-property occupancy levels. The majority of Plaza's leases in place are referred to as "net leases", meaning tenants reimburse Plaza for their share of property operating costs (subject to CPI adjustments in many cases) and realty taxes. Many of Plaza's operating costs and realty taxes are not immediately reduced by vacancy. Certain costs such as cleaning costs would not decline with a decline in occupancy.

The hypothetical impact to NOI of a change in portfolio occupancy of 1% would be approximately \$600 thousand to \$1.1 million per annum. The analysis does not identify a particular cause of such changing occupancy and as a result, it does not reflect the actions management may take in relation to the changes.

Development and Acquisition Risk

Plaza's external growth prospects will depend in large part on identifying suitable development, redevelopment and acquisition opportunities, pursuing such opportunities, conducting necessary due diligence, consummating acquisitions (including obtaining necessary consents) and effectively operating the properties acquired or developed by the Trust. If Plaza is unable to manage its growth and integrate its acquisitions and developments effectively, its business, operating results and financial condition could be adversely affected. Developments and acquisitions may not meet operational or financial expectations due to unexpected costs or market conditions, which could impact the Trust's performance.

External Economic Conditions

Plaza is subject to risks generally incidental to the Canadian real estate, credit, capital and financial markets. Recessional economic conditions, financial liquidity issues, changes to applicable duties, tariffs and trade laws and policies and related economic tensions between governments, and geopolitical uncertainty may result in interruptions and/or volatility in the credit and capital markets, reduced business and consumer confidence, devaluations of assets directly or indirectly linked to the Canadian real estate finance markets and the concurrent reduction or unavailability of long and short-term liquidity from the capital markets at an economic cost of capital. These conditions could have an adverse effect on Plaza and its assets. Inflationary pressures and the resulting economic impacts may also adversely affect the Trust's financial condition and results of operations.

Sensitivity to global economic conditions, and their impact in Canada, may negatively affect the income received from Plaza's properties. Inherent illiquidity may limit Plaza's ability to vary its portfolio in response to changes in the global, national and/or local economic conditions and may ultimately prevent Plaza from implementing its strategies. Increased vacancy rates and difficulties re-leasing properties, commonly associated with recessionary economic conditions, may occur, and may adversely affect the income received from Plaza's real property assets.

Status of the REIT

Plaza is required to comply with specific restrictions regarding its activities and the investments held by it to maintain its mutual fund trust status. Should Plaza cease to qualify as a mutual fund trust, the consequences could be material and adverse. As well, Plaza conducts its affairs in order to qualify as a REIT under applicable tax statutes so that it retains its status as a flow-through vehicle for the particular year. Should Plaza not meet the conditions to qualify as a REIT in a particular year, it may be subject to tax similar to a corporation, which may have an adverse impact on it and its unitholders, on the value of the units and on its ability to undertake financings and acquisitions, and its distributable cash may be materially reduced. Management complies with both the mutual fund trust rules and the REIT rules.

PART VI

RELATED PARTY TRANSACTIONS

Notes Payable to Related Parties

The note payable from the related party was assumed on the Trust’s acquisition of the underlying property in September 2000. It is payable on the sale or refinancing of the underlying property.

(000s)	March 31, 2026	December 31, 2025
Non-interest bearing notes:		
Entities owned (directly or indirectly), controlled or significantly influenced by Michael Zakuta (Trustee)	\$ 261	\$ 261

Bonds and Debentures Held

The Trust has placed certain bonds and debentures by way of private placement, in which accredited investors may participate. Employees and trustees of the Trust (individually a “Trustee”, collectively “Trustees”) may be eligible to participate in these private placements, along with non-related parties.

Trustees, directly or indirectly, held mortgage bonds or unsecured debentures of the Trust as follows (stated at face value):

(000s)	March 31, 2026	December 31, 2025
Doug McGregor (Chairman and Trustee)	\$ 400	\$ 400
Lynda Savoie (Trustee)	15	15
Michael Zakuta (Trustee)	959	959
Total	\$ 1,374	\$ 1,374

There are no amounts owing to key management personnel in non-convertible debentures of the Trust at March 31, 2026 (December 31, 2025 – nil).

Other Related Party Transactions

TC Land Limited Partnership, an entity controlled by Earl Brewer and Michael Zakuta, directly or indirectly leases eight parcels of land to the Trust at market rates. The land leases expire at various times from October 2046 to November 2047, subject to options to renew. All these land leases have options to purchase, of which one is at a fixed price and the others are at fair market value. The business purpose of the leases was to enhance levered equity returns on the affected assets. Land leases reduce Plaza’s equity requirement in the subject projects, spread risk and enhance project feasibility and overall unitholder returns.

(000s)	Land Rent Paid	
Related Parties:	March 31, 2026	March 31, 2025
A company beneficially-owned by Earl Brewer and Michael Zakuta	\$ 276	\$ 301

The Montreal office of Plaza Group Management Limited (a wholly-owned subsidiary of the Trust and Plaza’s internalized property manager) shares office space with a company indirectly owned by Michael Zakuta in an office building owned by that related party. The Trust pays no basic minimum rent for the space.

The Trust has syndicated ownership of certain properties, where accredited investors may participate in the ownership of these properties in common with the Trust. These co-ownerships reduce Plaza’s equity requirement, spread risk and enhance project feasibility and overall unitholder returns. Employees and Trustees were eligible to participate in these co-ownerships, along with non-related parties.

Plaza Retail REIT

The following related parties hold interests in common with the Trust's interest in the noted properties below:

Property	Ownership%	
	Earl Brewer	Michael Zakuta
Gateway Mall, Sussex, NB	25.00%	21.50%
Mountainview Plaza, Midland, ON and Park Street Plaza, Kenora, ON	4.33%	4.81%
Amherstview, Amherstview, ON and 1865 Scugog St, Port Perry, ON	4.87%	-
KGH Plaza, Miramichi, NB, 681 Mountain Rd., Moncton, NB, 201 Main St., Sussex, NB, and Robie St Truro Plaza, Truro, NS	2.62%	5.08%
Quispamsis Town Centre, Quispamsis, NB	-	5.91%
Scott Street Plaza, St. Catharines, ON, St. Joseph's Boulevard, Orleans, ON, Dufferin and Wilson, Perth, ON, Ontario Street Port Hope, Port Hope, ON, Civic Centre Road, Petawawa, ON, and 615 King Street, Gananoque, ON	2.17%	2.17%
Boulevard Hebert Plaza and Victoria Street Plaza in Edmundston, NB, Grand Falls Shopping Centre and Madawaska Road Plaza, Grand Falls, NB, Connell Road Plaza, Woodstock, NB, Welton Street Plaza, Sydney, NS, and Pleasant Street Plaza and Starrs Road Plaza in Yarmouth, NS	0.69%	5.17%
5628 4th Street NW, Calgary, AB, 303 Main St., Antigonish, NS, 912 East River Rd., New Glasgow, NS, 1 Mont-Royal Ave E, and 8222 Maurice-Duplessis Blvd., Montreal, QC	-	4.28%

In January 2026, the Trust acquired an additional 6% of the LP units in Plazacorp Ontario2 Limited Partnership for \$461 thousand, increasing the Trust's ownership to 56%. Prior to the transaction, the Trust held a 50% interest in the properties, and accounted for them as equity investments, and Earl Brewer and Michael Zakuta indirectly held 4.87% and 4.67%, respectively, of the Class A LP units in the limited partnership. The Class A LP units were purchased by the Trust at \$2.21 per unit before customary closing adjustments, which price was established by an independent third-party. The transaction included the purchase of the Class A LP units held indirectly by Michael Zakuta who also received \$2.21 per unit in common with all other selling Class A unitholders (\$360 thousand for 163 thousand LP units for Michael Zakuta before customary closing adjustments). The transaction was approved by the Board, and Earl Brewer and Michael Zakuta recused themselves from the process.

The related parties resulting beneficial interest in accounts receivable owing to the Trust from the underlying properties, and in fees earned by a subsidiary of the Trust from the underlying properties are as follows:

(000s)	Related parties' beneficial ownership of accounts receivable balance owing to the Trust from the underlying properties		Related parties' beneficial ownership of fees earned by a subsidiary of the Trust from the underlying properties	
	March 31, 2026	December 31, 2025	March 31, 2026	March 31, 2025
Earl Brewer	\$ 205	\$ 205	\$ 12	\$ 7
Michael Zakuta	\$ 230	\$ 230	\$ 23	\$ 10

PART VII

DISCLOSURE CONTROLS AND PROCEDURES AND INTERNAL CONTROLS OVER FINANCIAL REPORTING

Disclosure controls and procedures (“DC&P”) are intended to provide reasonable assurance that all material information relating to the Trust is gathered and reported to senior management on a timely basis so that appropriate decisions are made regarding public disclosure. Internal controls over financial reporting (“ICFR”) are intended to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS Accounting Standards. The Trust maintains appropriate DC&P and ICFR (each as further defined in National Instrument 52-109, *Certification of Disclosure in Issuers’ Annual and Interim Filings*) to ensure that information disclosed externally is complete, reliable, and timely.

A control system, no matter how well conceived and operated, can provide only reasonable and not absolute assurance that the objectives of the control system are met. As a result of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues, including instances of fraud, if any, have been detected and they may not prevent or detect misstatements. These inherent limitations include, amongst other items: (i) that management’s assumptions and judgments could ultimately prove to be incorrect under varying conditions and circumstances; or (ii) the impact of isolated errors.

Additionally, controls may be circumvented by the unauthorized acts of individuals, by collusion of two or more people, or by management override. The design of any system of controls is also based, in part, upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions.

The Trust’s Chief Executive Officer and Chief Financial Officer designed, or under their supervision caused to be designed, the Trust’s DC&P and ICFR (as defined in National Instrument 52-109, *Certification of Disclosure in Issuers’ Annual and Interim Filings*) as at March 31, 2026. At March 31, 2026, the design of the Trust’s DC&P provides reasonable assurance that material information relating to the Trust would have been known to them and that information required to be disclosed by the Trust is recorded, processed, summarized, and reported on a timely basis and within the time period specified in securities legislation. Management has also determined that as at March 31, 2026, the Trust’s ICFR were appropriately designed in accordance with the criteria established in the Internal Control – Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission.

During the three months ended March 31, 2026, there were no changes in the Trust’s DC&P and ICFR that occurred that have materially affected, or are reasonably likely to materially affect, the Trust’s DC&P and ICFR.

CRITICAL ACCOUNTING POLICIES

Critical Accounting Estimates

The preparation of the Trust’s consolidated financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of certain assets and liabilities at the reporting date and the reported amounts of revenues and expenses during the reporting period. The estimates and judgments include the assessment of fair values, the discount rates used in the valuation of the Trust’s assets and liabilities, capitalization rates, the relative credit worthiness of the Trust to its counterparties, the determination of the accounting basis for investments and joint arrangements, the amount of borrowing costs to capitalize to properties under development and the selection of accounting policies. Management bases its judgments and estimates on historical experience and other factors it believes to be reasonable under the circumstances. However, uncertainty about underlying judgments and assumptions could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future.

Major sources of estimation uncertainty and the assumptions that have a significant risk of resulting in a material adjustment to the carrying values of assets and liabilities within the next financial year relate to the following:

- (i) Investment properties

Determining the fair value of investment properties is a major source of estimation uncertainty. Investment properties, which are carried on the consolidated statements of financial position at fair value, are valued by the Trust’s internal valuation team using internal financial information, external market data and capitalization rates provided by independent industry experts. The valuations are based on a number of significant assumptions, such as capitalization rates, and future stabilized net operating

income. The determination of future stabilized net operating income involves assumptions regarding future rental income and operating expenses. Should the underlying assumptions change, actual results could differ from the estimates.

Income producing properties, also referred to herein as IPP, are valued using the direct capitalization method. Under this method, fair value is estimated by applying capitalization rates to future stabilized net operating income (property revenue less property operating expenses), with the resulting value reduced by any costs required to achieve stabilization. Future stabilized net operating income adjusts net operating income for items such as market property management fees, or in the case of development properties, to reflect full intended occupancy (less a normal vacancy allowance). The Trust utilizes external market data and quarterly capitalization rate matrices provided by an external appraiser as sources of market information. The capitalization rate matrices provide a range of rates for various geographic regions and for various types and qualities of properties within each region. To the extent that capitalization rate ranges change from one reporting period to the next or should another rate within the provided ranges be more appropriate than the rate previously used, the fair value of the investment properties would increase or decrease accordingly.

Plaza also engaged leading independent national real estate appraisal firms with representation and expertise across Canada, and specifically in the markets in which the Trust operates. These external appraisals were used by Management to assist in the validation of the market assumptions and market data used as part of its internal valuation model. For the three months ended March 31, 2026, the Trust obtained external property appraisals representing approximately 28.4% (December 31, 2025 – 30.0%) of the Trust's investment properties.

At March 31, 2026, a decrease of 0.25% in the capitalization rates used to determine the fair value of investment properties would have resulted in an increase in investment properties of approximately \$44.3 million. An increase of 0.25% in the capitalization rates used would have resulted in a decrease in investment properties of approximately \$41.1 million.

CURRENT ACCOUNTING POLICY CHANGES

In May 2024, amendments to IFRS 9 and IFRS 7, "Financial Instruments: Disclosures" were issued. The amendments clarify the timing of recognition and derecognition for a financial asset or financial liability, including clarifying that a financial liability is derecognized on the settlement date. Further, the amendments introduce an accounting policy choice to derecognize financial liabilities settled using an electronic payment system before the settlement date, if specific conditions are met. In addition, the amendments clarify the classification of financial assets with features linked to environmental, social and corporate governance. The amendments also require additional disclosures for financial instruments with contingent features and investments in equity instruments classified at fair value through other comprehensive income. These amendments are effective for annual reporting periods beginning on or after January 1, 2026. Early adoption is permitted, with an option to early adopt only the amendments related to the classification of financial assets.

The Trust has adopted these changes in its condensed interim consolidated financial statements for the period beginning on January 1, 2026. The adoption of these standards did not have a material impact on the condensed interim consolidated financial statements. The amendments related to Settlement by Electronic Payments (Amendment to IFRS 9) clarify when a financial asset or a financial liability is recognized and derecognized. They also introduce an exception that permits an entity to derecognize a financial liability before the settlement date when the liability is settled with cash, using an electronic payment system that meets specified criteria.

The adoption of the amendments resulted in a change in the Trust's accounting policy to derecognize trade payables as follows:

- Derecognition of trade payables settled with cash using qualifying electronic payment systems, for which the Company has elected to apply the exception. Under the amended policy, derecognition of these trade payables occurs on the date when the Company's ability to withdraw, stop, or cancel the payment instruction is surrendered and the other eligibility criteria are met.
- Derecognition of trade payables settled by other methods when the liability is extinguished, i.e. at the settlement date.

The Trust chose to apply the change in accounting policy prospectively in accordance with the transitional provisions of the amendment, and comparatives have not been restated.

The adoption of the amendments had no impact on the statement of comprehensive income, however the impact on the statement of financial position and statement of cash flows as at January 1, 2026 was an increase in cash of \$218 thousand a decrease in bank indebtedness \$629 thousand and an increase in accounts payable \$847 thousand.

FUTURE ACCOUNTING POLICY CHANGES

Please refer to Note 3 to the Consolidated Financial Statements for the year ended December 31, 2025 for details about future accounting policy changes.

EXPLANATION OF NON-GAAP FINANCIAL MEASURES

The measures below are not defined by IFRS Accounting Standards and therefore should not be considered as alternatives to profit or net income calculated in accordance with IFRS Accounting Standards.

Funds From Operations (FFO) and Adjusted Funds From Operations (AFFO) are non-GAAP financial measures. FFO and AFFO are industry terms commonly used in the real estate industry and their calculations are prescribed in publications of the Real Property Association of Canada (“REALPAC”). Plaza calculates FFO and AFFO in accordance with REALPAC’s publications.

FFO and AFFO as calculated by Plaza may not be comparable to similar titled measures reported by other entities. FFO is an industry standard widely used for measuring operating performance and is exclusive of unrealized changes in fair value including on investment properties, deferred income taxes, derivative assets and liabilities, and gains or losses on property dispositions. AFFO is an industry standard widely used for measuring recurring or sustainable economic operating performance and AFFO further primarily adjusts FFO for operating capital and leasing (both internal and external) requirements that must be made to preserve the existing rental stream. Capital expenditures which generate a new investment or revenue stream, such as the development of a new property or the construction of a new retail pad during property expansion or intensification would not be included in determining AFFO. See the reconciliation of FFO and AFFO to profit for the period attributable to unitholders in Part II of this MD&A under the heading “Property and Corporate Financial Performance”.

Plaza considers FFO and AFFO meaningful additional measures as they adjust for certain non-cash and other items that do not necessarily provide an appropriate picture of the Trust’s recurring performance. They more reliably show the impact on operations of trends in occupancy levels, rental rates, net property operating income, interest costs and sustaining capital expenditures compared to profit determined in accordance with IFRS Accounting Standards. As well, FFO and AFFO allow some comparability amongst different real estate entities using the same definition of FFO and AFFO.

FFO per unit and AFFO per unit are non-GAAP financial measures. FFO per unit and AFFO per unit as calculated by Plaza may not be comparable to similar titled measures reported by other entities. Plaza calculates FFO per unit and AFFO per unit as FFO or AFFO divided by the weighted average number of units outstanding.

Distributions as a percentage of basic FFO and distributions as a percentage of basic AFFO are non-GAAP financial measures. Distributions as a percentage of basic FFO and basic AFFO as calculated by Plaza may not be comparable to similar titled measures reported by other entities. Plaza calculates distributions as a percentage of basic FFO and distributions as a percentage of basic AFFO as gross distributions to unitholders divided by basic FFO or basic AFFO.

Adjusted Earnings Before Interest, Taxes, Depreciation, and Amortization (adjusted EBITDA) is a non-GAAP financial measure. Adjusted EBITDA, as calculated by Plaza, may not be comparable to similarly titled measures reported by other entities. Adjusted EBITDA is used in calculations that measure the Trust’s ability to service debt. Its calculation is profit before finance costs, income tax expense, depreciation and amortization expense, gains/losses on property dispositions, unrealized changes from fair value adjustments, transaction costs expensed as a result of the purchase of a business or properties, and net revaluation of derivative assets and liabilities. See the reconciliation of adjusted EBITDA to profit for the period in Part III of this MD&A under the heading “Capital Resources, Equity and Debt Activities – Debt Service Ratios”.

Net Property Operating Income (NOI) is an industry term in widespread use. The Trust includes NOI as an additional non-GAAP financial measure in its consolidated statement of comprehensive income. NOI as calculated by Plaza may not be comparable to similar titled measures reported by other entities. Plaza considers NOI a meaningful additional measure of operating performance of property assets, prior to financing considerations. Its calculation is total revenues less total operating expenses as shown in the consolidated statements of comprehensive income (property revenues less total property operating costs).

Same-Asset Net Property Operating Income (same-asset NOI) is a non-GAAP financial measure. Same-asset NOI, as calculated by Plaza, may not be comparable to similarly titled measures reported by other entities. Same-asset NOI is used by Plaza to evaluate the period over period performance of those properties owned by Plaza since January 1, 2025 and excludes partial year results from certain assets due to timing of acquisition, development, redevelopment or disposition. Its calculation is

Plaza Retail REIT

revenues less operating expenses for the same-asset pool of properties. The revenues or operating expenses exclude the impact of non-cash straight-line rent, administrative expenses charged to NOI, property tax settlements and lease termination revenue. Excluding these items enables the users to better understand the period over period performance for a consistent pool of assets from contractual rental rate changes embedded in lease agreements, and the impact of leasing and occupancy on the same-asset portfolio. See the reconciliation of same-asset NOI to NOI in Part II of this MD&A under the heading “Property and Corporate Financial Performance”.

Interest coverage ratio and debt coverage ratio are non-GAAP financial measures. Interest coverage ratio and debt coverage ratio, as calculated by Plaza, may not be comparable to similarly titled measures reported by other entities. Plaza calculates the interest coverage ratio and debt coverage ratio as adjusted EBITDA divided by finance costs and adjusted EBITDA divided by total debt service, respectively. Finance costs are defined for this calculation as finance costs - operations as per the consolidated statements of comprehensive income (loss) excluding mark-to-market adjustments, convertible debenture issuance costs, loan defeasance and early mortgage discharge fees, and distributions on Class B exchangeable LP units recorded in finance costs - operations. Total debt service is defined for this calculation as finance costs, as defined above, plus periodic mortgage principal repayments and right-of-use land lease principal repayments.

Debt to gross assets including right-of-use land leases and debt to gross assets excluding right-of-use land leases are non-GAAP financial measures. Debt to gross assets including right-of-use land leases and debt to gross assets excluding right-of-use land leases, as calculated by Plaza, may not be comparable to similarly titled measures reported by other entities. Plaza calculates the debt to gross assets including right-of-use land leases as total debt including the face value of convertible debentures divided by total gross assets, with both total debt and total gross assets including right-of-use land lease liabilities and assets, respectively. Plaza calculates the debt to gross assets excluding right-of-use land leases as total debt excluding right-of-use land lease liabilities divided by total gross assets excluding right-of-use land lease assets. Total debt is defined for this calculation as mortgage bonds, mortgages payable, face value of convertible debentures, non-convertible debentures, notes payable, right-of-use land lease liabilities (except when excluded per above) and bank indebtedness.

Net debt to adjusted EBITDA including right-of-use land leases is a non-GAAP financial measure. Net debt to adjusted EBITDA including right-of-use land leases, as calculated by Plaza, may not be comparable to similarly titled measures reported by other entities. Plaza calculates the net debt as debt as defined above less cash as reported on the consolidated statements of financial position. Plaza calculates the net debt to adjusted EBITDA including right-of-use land leases as net debt divided by adjusted EBITDA, with net debt including right-of-use land lease liabilities.

ADDITIONAL INFORMATION

Additional information relating to Plaza, including other required continuous disclosure documents, has been filed electronically with Canadian securities regulatory authorities on SEDAR+ and can be accessed at www.sedarplus.ca.

PROPERTIES OF THE TRUST

A chart listing the Trust’s properties at March 31, 2026, can be accessed on Plaza’s website at <http://plaza.ca/financial-reports-presentations-and-other-filings/>.

Plaza Retail REIT
Condensed Interim Consolidated Statements of Financial Position
(unaudited)
(in thousands of Canadian dollars)

March 31,
2026

December 31,
2025

Assets

Non-Current Assets

Investment properties (Note 4)	\$ 1,170,115	\$ 1,163,578
Investments	59,203	58,268
Tenant loans	402	415
Derivative assets (Note 11)	779	700
Deferred income tax asset	-	258
Total non-current assets	1,230,499	1,223,219

Current Assets

Cash	9,531	8,092
Receivables (Note 5)	5,052	3,691
Investment properties held for sale (Note 4(f))	34,931	35,392
Prepaid expenses and deposits (Note 6)	3,123	3,121
Tenant loans	67	72
Notes and advances receivable (Note 7)	7,714	7,789
Total current assets	60,418	58,157
Total assets	\$ 1,290,917	\$ 1,281,376

Liabilities and Unitholders' Equity

Non-Current Liabilities

Debentures payable (Note 8)	\$ -	\$ 8,021
Mortgages payable and other loans (Note 10)	434,835	421,889
Derivative liabilities (Note 11)	1,211	1,497
Right-of-use land lease liabilities (Note 13)	61,611	61,824
Deferred income tax liability	10,884	11,069
Total non-current liabilities	508,541	504,300

Current Liabilities

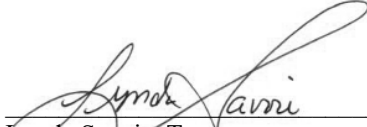
Current portion of debentures payable (Note 8)	11,323	15,237
Current portion of mortgage bonds payable (Note 9)	2,704	2,702
Bank indebtedness (Note 12)	39,520	33,488
Current portion of mortgages payable and other loans (Note 10)	100,653	107,141
Mortgages Payable on Income Producing Properties held for sale (Note 4(f) and 10)	17,983	18,300
Accounts payable, accrued liabilities, tenant payables and tenant deposits (Note 14)	29,538	24,300
Current portion of right-of-use land lease liabilities (Note 13)	842	837
Notes payable (Note 15)	1,186	1,573
Class B exchangeable LP units (Note 20)	4,902	4,960
Total current liabilities	208,651	208,538
Total liabilities	717,192	712,838

Unitholders' equity	570,370	565,252
Non-controlling interests	3,355	3,286
Total unitholders' equity	573,725	568,538
Total liabilities and unitholders' equity	\$ 1,290,917	\$ 1,281,376

Subsequent events – see Note 25



Doug McGregor, Trustee
Chair of the Board



Lynda Savoie, Trustee
Chair of the Audit Committee

See accompanying notes which are an integral part of these condensed interim consolidated financial statements.

Plaza Retail REIT**Condensed Interim Consolidated Statements of Comprehensive Income**

(unaudited)

(in thousands of Canadian dollars)

3 Months Ended**March 31,****2026**

3 Months Ended

March 31,

2025

Revenues (Note 16)	\$ 32,510	\$ 31,137
Operating expenses (Note 17)	(13,715)	(12,793)
Net property operating income	18,795	18,344
Share of profit of associates	1,779	103
Administrative expenses (Note 18)	(3,041)	(2,631)
Investment income	236	279
Other income	712	591
Income before finance costs, fair value adjustments and income taxes	18,481	16,686
Finance costs - operations (Note 19)	(7,605)	(7,841)
Finance costs - net change in fair value of convertible debentures (Note 8)	(79)	(169)
Finance costs - net change in fair value of Class B exchangeable LP units (Note 20(b))	58	(266)
Finance costs - net change in fair value of derivative assets and liabilities (Note 11)	365	(856)
Net change in fair value of right-of-use land lease assets (Note 4)	(208)	(217)
Impairment of notes receivable (Note 7)	(134)	(152)
Net change in fair value of investment properties (Note 4)	2,118	2,136
Profit before income tax	12,996	9,321
Income tax expense		
- Current	(103)	(68)
- Deferred	(73)	66
	(176)	(2)
Profit and total comprehensive income for the period	\$ 12,820	\$ 9,319
Profit and total comprehensive income for the period attributable to:		
- Unitholders	\$ 12,727	\$ 9,301
- Non-controlling interests	93	18
	\$ 12,820	\$ 9,319

See accompanying notes which are an integral part of these condensed interim consolidated financial statements.

Plaza Retail REIT

Condensed Interim Consolidated Statements of Changes in Unitholders' Equity

(unaudited)

(in thousands of Canadian dollars)

	Trust Units	Retained Earnings	Unitholders' Equity	Non-Controlling Interests	Total Equity
Balance as at January 1, 2025	\$ 313,631	\$ 227,184	\$ 540,815	\$ 2,781	\$ 543,596
Profit and total comprehensive income for the period	-	9,301	9,301	18	9,319
Transactions with unitholders, recorded directly in equity:					
- Issuance of Trust Units in respect of RUs (Note 20)	28	-	28	-	28
- Distributions declared to unitholders (Note 21)	-	(7,728)	(7,728)	-	(7,728)
- Contributions to non-controlling interests	-	-	-	(24)	(24)
Balance as at March 31, 2025	\$ 313,659	\$ 228,757	\$ 542,416	\$ 2,775	\$ 545,191
Balance as at January 1, 2026	\$ 313,698	\$ 251,554	\$ 565,252	\$ 3,286	\$ 568,538
Profit and total comprehensive income for the period	-	12,727	12,727	93	12,820
Transactions with unitholders, recorded directly in equity:					
- Issuance of Trust Units in respect of RUs (Note 20)	121	-	121	-	121
- Distributions declared to unitholders (Note 21)	-	(7,730)	(7,730)	-	(7,730)
- Contributions to non-controlling interests	-	-	-	(24)	(24)
Balance as at March 31, 2026	\$ 313,819	\$ 256,551	\$ 570,370	\$ 3,355	\$ 573,725

See accompanying notes which are an integral part of these condensed interim consolidated financial statements.

Plaza Retail REIT
Condensed Interim Consolidated Statements of Cash Flows
(unaudited)
(in thousands of Canadian dollars)

3 Months
Ended
March 31,
2026

3 Months
Ended
March 31,
2025

Cash obtained from (used for):

Operating activities

Profit and total comprehensive income for the period	\$ 12,820	\$ 9,319
Items not affecting cash:		
Finance costs - operations (Note 19)	7,605	7,841
Share of profit of associates	(1,779)	(103)
Net change in fair value of investment properties (Note 4)	(2,118)	(2,136)
Net change in fair value of convertible debentures (Note 8)	79	169
Net change in fair value of Class B exchangeable LP units (Note 20(b))	(58)	266
Net change in fair value of derivative assets and liabilities (Note 11)	(365)	856
Net change in fair value of right-of-use land lease assets (Note 4)	208	217
Issuance of Trust Units in respect of RUs (Note 20)	121	28
Impairment of notes receivable (Note 7)	134	152
Current and deferred income taxes	176	2
Straight-line rent (Note 16)	(293)	(94)
Interest paid	(6,831)	(6,910)
Imputed interest paid on right-of-use land lease liabilities (Note 19)	(626)	(634)
Cash distributions paid to Class B exchangeable LP unitholders (Note 19)	(81)	(81)
Income taxes paid	(122)	(77)
Distributions from equity accounted investments	926	410
Leasing commissions paid (Note 22(c))	(122)	(103)
Change in non-cash working capital (Note 22(a))	4,095	4,309
	<u>13,769</u>	<u>13,431</u>

Financing activities

Cash distributions paid to unitholders	(7,730)	(7,728)
Gross mortgage proceeds	34,094	3,912
Fees incurred for placement of mortgages	(223)	(67)
Mortgages repaid	(24,314)	(3,340)
Mortgages repaid on disposal of investment properties and land (Note 4(d))	(300)	-
Periodic mortgage principal repayments	(3,292)	(3,206)
Right-of-use land lease principal repayments	(208)	(217)
Gross proceeds from non-convertible debentures (Note 8)	-	63
Redemption of debentures (Note 8)	(12,019)	(1,575)
Fees incurred for placement of mortgage bonds and debentures	-	(22)
Decrease in notes payable (Note 15)	(387)	-
	<u>(14,379)</u>	<u>(12,180)</u>

Investing activities

Investment properties – additions (Note 22(c))	(4,629)	(4,424)
Investment properties – acquisitions (Note 22(c))	-	(5,567)
Proceeds from disposal of investment properties and land (Note 4(d))	251	3,367
Proceeds from assets previously held for sale (Note 4(f))	523	-
Proceeds from sale of equity accounted investment	387	-
Acquisition of equity investments	(468)	-
Contributions to non-controlling interests, recorded in non-controlling interests and in liabilities	(52)	(28)
Decrease (increase) in deposits for acquisitions and financings (Note 6)	(88)	950
Decrease (increase) in notes and advances receivable (Note 7)	75	(152)
Repayment of tenant loans	18	23
	<u>(3,983)</u>	<u>(5,831)</u>

Net decrease in cash

Cash less bank indebtedness, beginning of the period	(25,396)	(16,562)
Cash less bank indebtedness, end of the period	<u>\$ (29,989)</u>	<u>\$ (21,142)</u>

See accompanying notes which are an integral part of these condensed interim consolidated financial statements.

Plaza Retail REIT

Notes to the Condensed Interim Consolidated Financial Statements

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(unaudited, tabular amounts in thousands of Canadian dollars, except per unit amounts and as otherwise indicated)

1. Reporting Entity

Plaza Retail REIT (the “Trust” or “Plaza”) is an unincorporated “open-ended” real estate investment trust (a “REIT”) established pursuant to its declaration of trust dated as of November 1, 2013 and amended as of March 26, 2020 (the “Declaration of Trust”) and is governed by the laws of the Province of Ontario. The address of the Trust’s head office is 98 Main Street, Fredericton, New Brunswick. The Trust operates a retail real estate ownership and development business in Canada. Management does not distinguish or group its operations by geography or any other basis when measuring its performance or making decisions. Accordingly, the Trust has a single reportable segment for disclosure purposes.

2. Basis of Preparation

Statement of Compliance

These condensed interim consolidated financial statements have been prepared in accordance with International Accounting Standard (“IAS”) 34, *Interim Financial Reporting*, as issued by the International Accounting Standards Board (“IASB”). The condensed interim consolidated financial statements do not include all of the information required for full annual financial statements and should be read in conjunction with the annual financial statements for the year ended December 31, 2025 and 2024, which have been prepared in accordance with IFRS Accounting Standards, as issued by the IASB. These condensed interim consolidated financial statements follow the same accounting policies as described in the annual financial statements for the year ended December 31, 2025, except those disclosed in Note 3(i).

The condensed interim consolidated financial statements were authorized for issue by the Audit Committee on behalf of the Board of Trustees (the “Board”) of the Trust on May 13, 2026.

3. Summary of Material Accounting Policies

(i) Current Accounting Policy Changes

In May 2024, amendments to IFRS 9 and IFRS 7, “Financial Instruments: Disclosures” were issued. The amendments clarify the timing of recognition and derecognition for a financial asset or financial liability, including clarifying that a financial liability is derecognized on the settlement date. Further, the amendments introduce an accounting policy choice to derecognize financial liabilities settled using an electronic payment system before the settlement date, if specific conditions are met. In addition, the amendments clarify the classification of financial assets with features linked to environmental, social and corporate governance. The amendments also require additional disclosures for financial instruments with contingent features and investments in equity instruments classified at fair value through other comprehensive income. These amendments are effective for annual reporting periods beginning on or after January 1, 2026. Early adoption is permitted, with an option to early adopt only the amendments related to the classification of financial assets.

The Trust has adopted these changes in its condensed interim consolidated financial statements for the period beginning on January 1, 2026. The adoption of these standards did not have a material impact on the condensed interim consolidated financial statements. The amendments related to Settlement by Electronic Payments (Amendment to IFRS 9) clarify when a financial asset or a financial liability is recognized and derecognized. They also introduce an exception that permits an entity to derecognize a financial liability before the settlement date when the liability is settled with cash, using an electronic payment system that meets specified criteria.

The adoption of the amendments resulted in a change in the Trust’s accounting policy to derecognize trade payables as follows:

- Derecognition of trade payables settled with cash using qualifying electronic payment systems, for which the Company has elected to apply the exception. Under the amended policy, derecognition of these trade payables occurs on the date when the Company’s ability to withdraw, stop, or cancel the payment instruction is surrendered and the other eligibility criteria are met.
- Derecognition of trade payables settled by other methods when the liability is extinguished, i.e. at the settlement date.

The Trust chose to apply the change in accounting policy prospectively in accordance with the transitional provisions of the amendment, and comparatives have not been restated.

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The adoption of the amendments had no impact on the statement of comprehensive income, however the impact on the statement of financial position and statement of cash flows as at January 1, 2026 was an increase in cash of \$218 thousand and a decrease in bank indebtedness \$629 thousand and an increase in accounts payable \$847 thousand.

4. Investment Properties

	March 31, 2026				December 31, 2025			
	Income producing properties	Properties under development	ROU land lease assets	Total	Income producing properties	Properties under development	ROU land lease assets	Total
Balance, beginning of the period:	\$ 1,075,208	\$ 25,709	\$ 62,661	\$ 1,163,578	\$ 1,078,098	\$ 14,190	\$ 63,584	\$ 1,155,872
Additions (deductions):								
Additions to investment properties	1,994	2,653	-	4,647	14,658	15,885	-	30,543
Acquisitions of investment Properties	-	-	-	-	24,191	-	-	24,191
Consolidation of investment properties on acquisition	-	-	-	-	2,970	-	-	2,970
Disposals of investment properties (Note 4(d))	(251)	-	-	(251)	(28,419)	(41)	-	(28,460)
Disposals of land lease assets (Note 4(e))	-	-	-	-	-	-	(1,216)	(1,216)
Transfers	28	(28)	-	-	5,280	(5,280)	-	-
Straight line rent receivable change	293	-	-	293	309	-	-	309
Reclass of investment properties held for sale (Note 4(f))	(859)	-	-	(859)	(36,870)	-	-	(36,870)
Change in fair value – income producing and under development ⁽²⁾	2,920	(5)	-	2,915	14,991	955	-	15,946
Change in fair value – right-of-use land lease assets	-	-	(208)	(208)	-	-	(862)	(862)
Impact of remeasurement of lease liability on right-of-use land lease assets	-	-	-	-	-	-	1,155	1,155
Balance, end of the period:	\$ 1,079,333	28,329	62,453	\$ 1,170,115	\$ 1,075,208	\$ 25,709	\$ 62,661	\$ 1,163,578

(1) Reconciling numbers between the opening and ending balance for March 31, 2026, include three months of activity and between the opening and ending balance for December 31, 2025 include twelve months of activity.

(2) During the period the Trust recorded a net change in fair value of investment properties of \$2.1 million, of which an increase of \$2.9 million relates to investment properties as noted above, and a write down of \$797 thousand relating to assets held for sale (December 31, 2025 – of the \$14.5 million increase, an increase of \$16.0 million relates to investment properties and \$1.5 million write down relates to assets held for sale) – see note 4(f).

The majority of the Trust's income producing properties and properties under development have been pledged as security under various debt agreements.

Fair value disclosure

Investment properties (including those owned through equity accounted joint ventures and associate investments) are measured at fair value using valuations prepared by the Trust's internal valuation team. The significant unobservable inputs include capitalization rates and future stabilized net operating income, which is supported by the terms of existing leases in place and current market rents to renew or lease up vacant or expiring space, adjusted for estimated or normalized vacancy rates based on market conditions and factoring in expected maintenance costs.

Income Producing Properties

Income producing properties are valued using the direct capitalization method. Under this method, fair value is estimated by applying capitalization rates to future stabilized net operating income (property revenue less property operating expenses), with the resulting value reduced by any costs required to achieve stabilization. Future stabilized net operating income adjusts net

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operating income for items such as market property management fees. The Trust utilizes external market data and quarterly capitalization rate matrices provided by an external appraiser as sources of market information. The capitalization rate matrices provide a range of rates for various geographic regions and for various types and qualities of properties within each region. To the extent that capitalization rate ranges change from one reporting period to the next or should another rate within the provided ranges be more appropriate than the rate previously used, the fair value of the investment properties would increase or decrease accordingly.

Plaza also engaged leading independent national real estate appraisal firms with representation and expertise across Canada, and specifically in the markets in which the Trust operates. These external appraisals were used by Management to assist in the validation of the market assumptions and market data used as part of its internal valuation model. For the three months ended March 31, 2026, the Trust utilized external property appraisals representing approximately 28.4% (December 31, 2025 – 30.0%) of the Trust's investment properties.

As at March 31, 2026 the Trust has utilized the following range of capitalization rates:

	Number of Properties ⁽¹⁾	Weighted average capitalization rates ⁽¹⁾	Capitalization Rate Matrix Ranges	
			Primary Market	Secondary Market
Freestanding or Mini Box	66	6.29%	5.00% - 8.25%	5.75% - 9.75%
Quick Service Restaurant	16	6.51%	5.00% - 8.25%	5.25% - 10.00%
Anchored Open-Air Centre – Class A	18	6.38%	5.00% - 8.00%	5.50% - 8.75%
Anchored Open-Air Centre – Class B	42	6.97%	5.50% - 9.00%	6.00% - 10.00%
Unanchored Open-Air Centre	28	7.16%	5.50% - 9.00%	6.50% - 11.50%
Enclosed Malls – Community	3	9.72%	8.00% - 12.50%	7.75% - 13.50%
	173	6.79%		

⁽¹⁾ Excludes non-consolidated trusts and partnerships. Including non-consolidated trusts and partnerships the Trust has interest in 190 properties as of March 31, 2026.

Freestanding or Mini Box - defined as a freestanding retail, non-restaurant uses such as a pharmacy or equivalent national box retailer. May include nominal additional gross leasable area ("GLA") if the additional GLA is 15% or less than the total GLA or gross revenue.

Quick Service Restaurant – defined as freestanding retail quick-service restaurant.

Anchored Open-Air Centre – Class A - defined as a food or equivalent-anchored retail open-air centre, 20,000-125,000 square feet and where the anchor tenant(s) represents 70% or more of GLA or gross revenue.

Anchored Open-Air Centre – Class B - defined as a food or equivalent-anchored retail open-air centre, 20,000-200,000 square feet and where the anchor tenant(s) represents less than 70% of GLA or gross revenue.

Unanchored Open-Air Centre – defined as an unanchored retail open-air centre less than 75,000 square feet.

Enclosed Malls - Community – defined as an enclosed community mall with food or department/junior department store or equivalent anchors.

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Fair Value Sensitivity

The estimated fair values of investment properties are most sensitive to changes in capitalization rates and future stabilized net operating income. A change in the applied capitalization rates and future stabilized net operating income at March 31, 2026 would result in an increase (decrease) in the fair value of investment properties as follows:

Capitalization Rate Change	Future Stabilized Net Operating Income Change ⁽¹⁾						
	(\$5,000)	(\$3,000)	(\$1,000)	-	\$1,000	\$3,000	\$5,000
(0.75%)	\$61,829	\$94,813	\$127,797	\$144,289	\$160,781	\$193,766	\$226,750
(0.50%)	\$13,121	\$44,776	\$76,431	\$92,259	\$108,086	\$139,741	\$171,396
(0.25%)	\$(31,756)	\$(1,326)	\$29,104	\$44,319	\$59,534	\$89,964	\$120,394
-	\$(73,245)	\$(43,947)	\$(14,649)	\$-	\$14,649	\$43,947	\$73,245
0.25%	\$(111,719)	\$(83,471)	\$(55,223)	\$(41,099)	\$(26,975)	\$1,273	\$29,521
0.50%	\$(147,498)	\$(120,227)	\$(92,955)	\$(79,320)	\$(65,684)	\$(38,412)	\$(11,141)
0.75%	\$(180,861)	\$(154,500)	\$(128,139)	\$(114,958)	\$(101,778)	\$(75,417)	\$(49,056)

⁽¹⁾ Includes assets held for sale and excludes right-of-use land lease assets and non-consolidated trusts and partnerships.

Although the fair value of investment properties reflects the Trust's best estimates as at March 31, 2026, the Trust continues to review its future stabilized net operating income and cash flow projections and valuation of investment properties considering the current macro-economic and geopolitical environment. Certain aspects of Plaza's operations could be further affected, including rental and occupancy rates, consumer demand and demand for retail space, capitalization rates, temporary or long-term labour or supply chain disruptions and the impact on construction costs and development projects, and the resulting value of Plaza's properties.

As at December 31, 2025 the Trust had utilized the following range of capitalization rates:

	Number of Properties ⁽¹⁾	Weighted average capitalization rates ⁽¹⁾	Capitalization Rate Matrix Ranges	
			Primary Market	Secondary Market
Freestanding or Mini Box	66	6.29%	5.25% - 8.25%	5.75% - 9.75%
Quick Service Restaurant	17	6.55%	5.50% - 8.25%	5.50% - 10.00%
Anchored Open-Air Centre – Class A	18	6.42%	5.00% - 8.00%	5.75% - 8.75%
Anchored Open-Air Centre – Class B	42	6.95%	5.50% - 9.00%	6.25% - 10.00%
Unanchored Open-Air Centre	28	7.28%	5.50% - 9.00%	6.50% - 11.50%
Enclosed Malls – Community	3	9.72%	8.00% - 12.50%	7.75% - 13.50%
	174	6.80%		

⁽¹⁾ Excludes non-consolidated trusts and partnerships. Including non-consolidated trusts and partnerships the Trust had interest in 191 properties as of December 31, 2025.

Properties Under Development

Properties under development are valued using the same valuation approach, as noted above for income producing properties. Future stabilized net operating income for properties under development reflects full intended occupancy, less a normal vacancy allowance. The resulting values are reduced by future cash outlays for costs to complete the development and achieve stabilization, including construction, development, lease-up and related costs.

(a) *Straight-line Rent*

Included in investment properties at March 31, 2026 is \$12.3 million (December 31, 2025 - \$12.0 million) of straight-line rents receivable arising from the recognition of rental revenue on a straight-line basis over the lease terms in accordance with IFRS 16.

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(b) Surplus Land

Included in investment properties at March 31, 2026 is \$4.6 million of surplus lands at fair value (December 31, 2025 - \$4.1 million).

(c) Borrowing Costs

The total amount of borrowing costs capitalized for the period ended March 31, 2026 is \$240 thousand (for the period ended March 31, 2025 - \$135 thousand).

(d) Disposals

Properties Disposed	% Disposed	Gross Proceeds Three Months Ended March 31, 2026 ⁽¹⁾	Gross Proceeds Year Ended December 31, 2025
Quick Service Restaurants and other non-core assets	100%	\$ 523	\$ 25,409
Land in Moncton, NB		251	3,051
Total disposals		\$ 774	\$ 28,460
Less: assets previously held for sale		(523)	-
Disposals excluding assets previously held for sale		\$ 251	\$ 28,460

⁽¹⁾ Gross proceeds after closing costs, before repayment of mortgages.

Reconciliation of disposals with the Statements of Cash Flows	Net Proceeds Three Months Ended March 31, 2026	Net Proceeds Year Ended December 31, 2025
Total disposals	\$ 774	\$ 28,460
Mortgages repaid on disposal	(300)	(12,717)
Early mortgage discharge fees paid on disposal	-	(123)
Net proceeds - cash	\$ 474	\$ 15,620

Recorded on the Statement of Cash Flows in:

Investing activities: Proceeds from disposal of investment properties and land	\$ 251	\$ 28,460
Financing activities: Mortgages repaid on disposal of investment properties and land	(300)	(12,717)
Financing activities: Early mortgage discharge fees paid on disposal	-	(123)
Investing activities: Proceeds from assets previously held for sale	523	-
Net proceeds - cash	\$ 474	\$ 15,620

(e) Right-of-use land lease assets

The Trust has investment properties located on land which is leased. The Trust has 25 long-term land leases (affecting 25 properties). Land leases expire (excluding any non-automatic renewal periods) on dates ranging from 2027 to 2084 with an average life of 29 years, with some of the leases also containing non-automatic renewal options, extending the average life of the leases to 57 years including these non-automatic renewal options.

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(f) Investment properties held for sale

As at March 31, 2026, six investment properties were segregated as held for sale, two located in Quebec, and four located in Ontario, with a fair value of \$34.9 million (December 31, 2025 – \$35.4 million).

	March 31, 2026	December 31, 2025
Reconciliation of Investment Properties Held for Sale		
Beginning of the period, assets held for sale	\$ 35,392	\$ -
Reclassification of properties	859	50,584
Disposals of assets held for sale	(523)	(13,714)
Change in fair value ⁽²⁾	(797)	(1,478)
End of period, assets held for sale ⁽¹⁾	\$ 34,931	\$ 35,392

(1) Investment properties segregated as assets held for sale had \$18.0 million in mortgages payable (December 31, 2025 - \$18.3 million).

(2) During the period the Trust recorded a net change in fair value of investment properties of \$2.1 million, of which an increase of \$2.9 million relates to investment properties, and a write down of \$797 thousand relating to assets held for sale (December 31, 2025 – of the \$14.5 million increase, an increase of \$16.0 million relates to investment properties and \$1.5 million write down relates to assets held for sale).

5. Receivables

Receivables consist of the following:

	March 31, 2026	December 31, 2025
Tenant accounts receivable, net of allowance	\$ 437	\$ 444
Tenant CAM and tax recovery accrual	986	1,140
Tenant accounts receivable – annual tax billings	2,223	14
Excise tax	477	872
Other receivables	929	1,221
Total receivables	\$ 5,052	\$ 3,691

The Trust determines its allowance for doubtful accounts on a tenant-by-tenant basis using an expected credit loss model taking into consideration lease terms, industry conditions and status of the tenants' accounts, among other factors. Accounts are written off only when all collection efforts have been exhausted. The allowance for doubtful accounts balance at March 31, 2026 is \$328 thousand (December 31, 2025 - \$848 thousand). This amount is deducted from tenant accounts receivable.

6. Prepaid Expenses and Deposits

Prepaid expenses and deposits consist of the following:

	March 31, 2026	December 31, 2025
Prepaid expenses	\$ 1,785	\$ 1,540
Prepaid property taxes	1,108	1,439
Deposits for acquisitions and financings	230	142
Total prepaid expenses and deposits	\$ 3,123	\$ 3,121

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7. Notes and Advances Receivable

Notes and advances receivable are owed by co-owners of investment properties in respect of funding requirements during development of investment properties, and by minority interest shareholders of consolidated entities. The notes and advances are due on demand.

Due from:	Interest Rate	March 31, 2026	December 31, 2025
Co-owners of certain investment properties (payable on demand)	6.00% ⁽¹⁾	\$ 3,417	\$ 3,417
	Prime + 1.5% ⁽¹⁾	281	281
	Prime + 6.0%	6,865	6,806
	Non-interest bearing	44	44
Minority interest shareholders (payable on demand)	Prime + 0.75% or BA plus 2.25%	570	570
	Prime + 2.0%	50	50
Impairment of notes receivable		(3,513)	(3,379)
Total notes and advances receivable		\$ 7,714	\$ 7,789

⁽¹⁾ Michael Zakuta and Earl Brewer, related parties, indirectly own interests in common with the Trust in the underlying properties (Mountainview Plaza, Midland, ON and Park St. Plaza, Kenora, ON). See Note 23(c)(ii) for additional information.

8. Debentures Payable

Debentures payable consist of the following:

	Maturity Date	Interest Rate	March 31, 2026	December 31, 2025
Convertible ⁽¹⁾				
Series VIII	March 31, 2026	5.95%	\$ -	\$ 11,940
Total convertible debentures			-	11,940
Series II non-convertible debentures ⁽²⁾	February 28, 2027	5.00%	3,537	3,537
Series III non-convertible debentures ⁽²⁾ – Tranche A & B	March 31, 2027	5.50%	4,488	4,488
Series IV non-convertible debentures ⁽²⁾ – Tranche A & C	December 16, 2026	5.50%	3,320	3,320
Total non-convertible debentures			11,345	11,345
Total debentures payable			11,345	23,285
Less: unamortized finance charges – non-convertible debentures			(22)	(27)
Net debentures payable			11,323	23,258
Less: current portion of debentures payable			(11,323)	(15,237)
Total debentures payable – long-term portion			\$ -	\$ 8,021

⁽¹⁾ Recorded at fair value based on a valuation methodology that uses differential equations for the Series VIII debentures. The fair value change of the total convertible debentures for the three month period ended March 31, 2026 was a loss of \$79 thousand (for the three month period ended March 31, 2025 – loss of \$169 thousand).

⁽²⁾ Recorded at amortized cost.

Convertible and non-convertible debentures are subordinate and unsecured.

On March 31, 2026, the Trust repaid the \$12.0 million Series VIII convertible debentures at par in full upon maturity.

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9. Mortgage Bonds Payable

Mortgage bonds payable are secured by 1st mortgages on various properties:

			March 31, 2026	December 31, 2025
	Interest Rates	Maturity Dates	Total	Total
Series X.2	5.50%	July 15, 2026	\$ 2,235	\$ 2,235
Series XII	5.50%	July 15, 2026	470	470
Gross mortgage bonds payable			2,705	2,705
Less: unamortized finance charges			(1)	(3)
Net mortgage bonds payable			2,704	2,702
Less: current portion of mortgage bonds payable			(2,704)	(2,702)
Net mortgage bonds payable – long-term portion			\$ -	\$ -

The Series X.2 and XII mortgage bonds can be deployed up to 90% of the cost of a property under a first or second charge on that property. If it is a second charge, the total debt, including mortgage bonds, cannot exceed 90%. These mortgage bonds can be reallocated to different properties from time to time as required.

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10. Mortgages Payable and Other Loans

	Interest Rate Range	Weighted Average Effective Interest Rate	Maturity Dates	March 31, 2026	December 31, 2025
Secured fixed rate loans (mortgages):	2.33% - 6.29%	4.45%	Up to June 2035	\$ 518,964	\$ 508,048
Revaluation of loans upon acquisitions, net of amortization of \$6,648 (December 31, 2025 - \$6,637)				125	136
Less: unamortized finance charges				(2,225)	(2,161)
Total net fixed rate loans				516,864	506,023
Variable rate loans:					
- \$20 million development facility	Prime plus 0.75% or CORRA plus 2.5%		July 31, 2026	14,285	14,285
- \$15 million development facility	Prime plus 0.75% or CORRA plus 2.30%		July 31, 2026	-	-
- \$8.0 million interim facility	Prime plus 1.50% or CORRA plus 2.80%		July 16, 2026	3,709	3,809
- \$6.75 million interim facility	Prime plus 1.00% or CORRA plus 2.80%		March 21, 2026	-	6,221
- \$15.6 million interim facility	Prime plus 0.75% or CORRA plus 2.45%		February 28, 2027	10,430	9,178
- \$5.2 million interim facility	Prime plus 1.0% or CORRA plus 2.75%		December 5, 2026	1,048	706
- \$7.25 million interim facility	Prime plus 1.00% or CORRA plus 2.80%		June 30, 2026	7,171	7,171
Less: unamortized finance charges ⁽¹⁾				(36)	(63)
Total net variable rate loans				36,607	41,307
Net mortgages payable				553,471	547,330
Less: mortgages payable and other loans – current portion				(100,653)	(107,141)
Less: mortgages payable on assets held for sale				(17,983)	(18,300)
Total mortgages payable and other loans – long-term portion				\$ 434,835	\$ 421,889

⁽¹⁾ The unamortized finance charges are made up of fees and costs incurred to obtain the mortgage financing, less accumulated amortization.

To fund development activities the Trust has two revolving development facilities with Canadian chartered banks available upon pledging of specific assets. One is a \$20.0 million revolving facility that bears interest at prime plus 0.75% or Canadian Overnight Repo Rate Average (“CORRA”) plus 2.5%, and the other is a \$15.0 million revolving facility that bears interest at prime plus 0.75% or CORRA plus 2.30%. In July 2025, the \$20.0 million development line was renewed with the same pricing until July 31, 2026. At March 31, 2026, there is \$20.7 million available on these development facilities (December 31, 2025 - \$20.7 million). The Trust must maintain certain financial ratios to comply with the facilities, including a minimum unitholders’ equity; maximum leverage constraints; and maintenance of a minimum debt coverage ratio. The Trust is required to comply with the financial covenants at each quarter end date. At March 31, 2026, the Trust was in compliance with all covenants.

All mortgages and development facilities are secured by charges against specific assets.

Funding for interim facilities is also generally secured by first mortgage charges on properties or development properties as applicable. Interim facilities are in place for financing the construction and development of specific properties. The \$8.0

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million interim facility is secured by a property which is undergoing repositioning and stabilization. The remaining interim facilities are funding specific developments in progress; management expects that available funds under the respective facilities are sufficient to complete the respective developments. As the interim facilities mature, it is expected they will either be extended until construction has been completed, or they will be converted to long-term mortgages on completion of the construction projects.

11. Derivative Assets and Liabilities

The Trust utilizes interest rate swaps to fix the variable interest rate on eleven mortgages. The interest rate swaps mature at various dates between August 2027 and December 2035, and are recorded at fair value, with movements in fair value recorded in profit and total comprehensive income. The interest rate swaps result in derivative assets of \$779 thousand at March 31, 2026 and derivative liabilities of \$1.2 million at March 31, 2026 (December 31, 2025 – derivative assets of \$700 thousand and derivative liabilities of \$1.5 million). The Trust recorded a fair value gain on the interest rate swaps of \$365 thousand for the three months March 31, 2026 (for the three months March 31, 2025 - a loss of \$856 thousand).

12. Bank Indebtedness

The Trust has a \$60.0 million (December 31, 2025 - \$60.0 million) revolving operating line of credit facility with a Canadian chartered bank at the rate of prime plus 0.75% or CORRA plus 2.30%, maturing July 31, 2026. The amount available to be drawn fluctuates depending on the specific assets pledged as security. Based on the assets pledged at March 31, 2026, the available limit was \$57.1 million of which \$39.5 million was drawn (December 31, 2025 – \$57.1 million available and \$33.5 million drawn) and therefore the maximum amount remaining available to be drawn on the facility was \$17.6 million (December 31, 2025 – \$23.6 million), net of letters of credit outstanding of nil (December 31, 2025 - nil). The Trust must maintain certain financial ratios to comply with the facilities, including a minimum unitholders' equity, and maintenance of a minimum debt coverage ratio. The Trust is required to comply with the financial covenants at each quarter end date. At March 31, 2026, the Trust was in compliance with all covenants. As security, at March 31, 2026, the Trust has provided a \$60.0 million demand debenture secured by a first mortgage over eighteen properties.

13. Right-of-use Land Lease Liabilities

The Trust has investment properties located on land which is leased. The right-of-use land lease liabilities relate to the right-of-use assets included in investment properties (Note 4). The Trust has 25 long-term land leases (affecting 25 properties). Of the 25 land leases, 8 are with related parties. Land lease expiries (excluding any non-automatic renewal periods) range from 2027 to 2084, with an average life of 29 years. Certain leases also contain non-automatic renewal options, which extend the average life of the leases to 57 years when included.

14. Accounts Payable, Accrued Liabilities, Tenant Payables, and Tenant Deposits

Accounts payable, accrued liabilities, tenant payables and tenant deposits consist of the following:

	March 31, 2026	December 31, 2025
Accounts payable and accrued liabilities	\$ 16,082	\$ 11,598
Tenant CAM and tax accrual	996	968
Distributions payable	2,604	2,603
Excise tax payable	2,031	1,495
Accrued interest payable	1,575	1,525
Deferred tenant revenue and deposits	5,937	5,746
Income tax payable	37	56
Other	276	309
Total accounts payable, accrued liabilities, tenant payables and tenant deposits	\$ 29,538	\$ 24,300

Plaza Retail REIT

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(unaudited, tabular amounts in thousands of Canadian dollars, except per unit amounts and as otherwise indicated)

15. Notes Payable

Notes payable consist of the following:

	Interest Rate	March 31, 2026	December 31, 2025
Non-interest bearing notes:			
Entities owned (directly and indirectly), controlled or significantly influenced by Michael Zakuta, Trustee of the Trust ⁽¹⁾	n/a	\$ 261	\$ 261
Unrelated parties and non-controlling interests	n/a	925	1,312
Total notes payable		\$ 1,186	\$ 1,573

⁽¹⁾ The notes are repayable on sale or refinancing of the related asset.

16. Revenues

	3 Months Ended March 31, 2026	3 Months Ended March 31, 2025
Contractual revenue	\$ 20,529	\$ 20,340
Straight-line rent	293	94
Property tax and insurance recoveries – current and prior year	7,383	6,838
Cost recovery revenue	4,280	3,850
Lease termination revenue	19	4
Other revenue	6	11
Total property revenues	\$ 32,510	\$ 31,137

17. Operating Expenses

	3 Months Ended March 31, 2026	3 Months Ended March 31, 2025
Property taxes and insurance	\$ 7,617	\$ 7,190
Recoverable expenses	5,609	5,068
Non-recoverable expenses	489	535
Total operating expenses	\$ 13,715	\$ 12,793

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18. Administrative Expenses

	3 Months Ended March 31, 2026	3 Months Ended March 31, 2025
Salaries and benefits	\$ 1,783	\$ 1,493
Salaries and benefits – severance costs	-	126
Restricted units	173	62
Professional services	427	259
Trustee fees	201	171
Office, travel and IT related expenses	495	367
Write-offs of potential projects not pursued	-	14
Total administrative expenses before fair value impact	\$ 3,079	\$ 2,492
Fair value items:		
- Restricted unit fair value	(5)	9
- Deferred unit fair value	(33)	130
Total administrative expenses	\$ 3,041	\$ 2,631

Total employee salaries and benefits, including restricted units (also referred to herein as “RUs”), recorded by the Trust during the period ended March 31, 2026 were \$4.2 million, of which \$1.8 million is included in operating expenses, \$2.0 million is included in administrative expenses, and \$371 thousand has been capitalized to investment properties (March 31, 2025 were \$3.4 million, of which \$1.5 million is included in operating expenses, \$1.7 million is included in administrative expenses and \$270 thousand and has been capitalized to investment properties).

19. Finance Costs - Operations

	3 Months Ended March 31, 2026	3 Months Ended March 31, 2025
Mortgage interest	\$ 6,088	\$ 6,058
Debenture interest	330	436
Mortgage bond interest	37	42
Distributions paid to Class B exchangeable LP unitholders	81	81
Operating line of credit interest	384	388
Interest and bank charges	116	186
Amortization of finance charges	194	162
Imputed interest on right-of-use land lease liabilities	626	634
Mark to market amortization	(11)	(11)
Capitalization of interest	(240)	(135)
Finance costs - operations	\$ 7,605	\$ 7,841

20. Units of the REIT

(a) Authorized

The Declaration of Trust authorizes the issuance of an unlimited number of trust units (“Trust Units”) and special voting units. Special voting units are only issued in tandem with the issuance of securities exchangeable into Trust Units.

Each special voting unit shall have no economic entitlement nor beneficial interest in the Trust including in the distributions or assets of the Trust but shall entitle the holder of record thereof to a number of votes at any meeting of the unitholders equal to the number of Trust Units that may be obtained upon the exchange of the exchangeable security to which such special voting unit is attached. Special voting units may only be issued in connection with or in relation to, securities exchangeable into Trust Units, for the purpose of providing voting rights with respect to the Trust to the holders of such securities. The creation or issuance of special voting units is subject to the prior written consent of the Toronto Stock Exchange (“TSX”).

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March 31, 2026

(unaudited, tabular amounts in thousands of Canadian dollars, except per unit amounts and as otherwise indicated)

In addition, preferred units may from time to time be created and issued in one or more classes (each of which may be made up of unlimited series) without requiring voting unitholder approval. Before the issuance of preferred units of a series, the Board will execute an amendment to the Declaration of Trust containing a description of such series, including the designations, rights, privileges, restrictions and conditions determined by the Board, and the class of preferred units of which such series is a part. The issuance of preferred units is also subject to the prior written consent of the TSX.

(b) *Issued and Outstanding*

(i) Class B Exchangeable LP Units

The Class B exchangeable LP units are economically equivalent to units of the Trust and are exchangeable at any time into units of the Trust on a one-for-one basis. These units are puttable instruments where the Trust has a contractual obligation to issue Trust Units to the exchangeable unitholders upon redemption. Holders of the Class B exchangeable LP units are entitled to receive distributions per unit equal to those paid to the unitholders of the Trust.

	March 31, 2026		December 31, 2025	
	Units (000s)	Amount	Units (000s)	Amount
Exchangeable LP units outstanding, beginning of the period	1,156	\$ 4,960	1,156	\$ 4,093
Fair value adjustment for the period		(58)		867
Exchangeable LP units outstanding, end of the period	1,156	\$ 4,902	1,156	\$ 4,960

(ii) Special Voting Units

At March 31, 2026, there were 1,156,000 (December 31, 2025 - 1,156,000) special voting units outstanding, issued in connection with 1,156,000 (December 31, 2025 - 1,156,000) Class B exchangeable LP units of a subsidiary of the Trust (see above).

(iii) Trust Units

	Three Months Ended March 31, 2026		Year Ended December 31, 2025	
	Trust Units (000s)	Amount	Trust Units (000s)	Amount
Trust Units outstanding, beginning of the period	110,435	\$ 313,698	110,418	\$ 313,631
Issuance in respect of RUs ⁽¹⁾	29	121	17	67
Repurchase and cancellation under normal course issuer bid	-	-	-	-
Trust Units outstanding, end of the period	110,464	\$ 313,819	110,435	\$ 313,698

⁽¹⁾ Pursuant to Omnibus Equity Incentive Plan dated May 23, 2024.

Unitholders have the right to redeem their Trust Units at the lesser of (i) 90% of the Market Price of the unit (Market Price is defined for this purpose in the Declaration of Trust as the weighted average trading price of the previous 10 trading days) and (ii) the most recent Closing Market Price (Closing Market Price is defined for this purpose in the Declaration of Trust as the weighted average trading price on the specified date) at the time of the redemption. The redemption price will be satisfied by cash, up to a limit of \$50 thousand for all redemptions in a calendar month, or a note payable. For the period ended March 31, 2026, no unitholder had redeemed Trust Units.

Plaza Retail REIT

Notes to the Condensed Interim Consolidated Financial Statements

March 31, 2026

(unaudited, tabular amounts in thousands of Canadian dollars, except per unit amounts and as otherwise indicated)

21. Distributions

Distributions are declared monthly at the discretion of the Board.

	3 Months Ended March 31, 2026	3 Months Ended March 31, 2025
Distributions declared to unitholders ⁽¹⁾	\$ 7,730	\$ 7,728

⁽¹⁾ Distributions declared to unitholders exclude cash distributions paid on Class B exchangeable LP units classified as finance costs operations. The Trust declared cash distribution of \$0.02333 per unit in March totaling \$2.6 million, which was paid on April 15, 2026.

22. Additional Cash Flow Information

(a) Changes in Non-Cash Working Capital

	3 Months Ended March 31, 2026	3 Months Ended March 31, 2025
Receivables	\$ (1,361)	\$ (1,004)
Prepaid expenses and deposits	86	507
Change in construction accruals removed from investing activities	(72)	687
Accounts payable, accrued liabilities, tenant payables and tenant deposits	5,442	4,119
Total cash from change in non-cash working capital	\$ 4,095	\$ 4,309

(b) Changes in Liabilities Arising from Financing Activities

	March 31, 2026	December 31, 2025
Current and long-term debt ⁽¹⁾ – beginning of the period	\$ 642,484	\$ 635,880
Gross proceeds from non-convertible debentures	-	63
Redemption/repayment of debentures	(12,019)	(5,670)
Periodic mortgage principal repayments	(3,292)	(12,832)
Right-of-use land lease principal repayments	(208)	(862)
Land lease liability discharged sale of investment properties	-	(1,216)
Mortgages repaid	(24,314)	(48,546)
Mortgages repaid on sale of investment properties	(300)	(12,717)
Gross mortgage proceeds	34,094	72,198
Gross mortgage proceeds - acquisitions	-	13,402
Fees incurred for placement of debt	(223)	(624)
Increase (decrease) in notes payable	(387)	364
Non-cash changes in current and long-term debt:		
Net change in fair value of Class B exchangeable LP units	(58)	867
Net change in fair value of convertible debentures	79	417
Amortization of finance charges	194	642
Recognition of finance charges on sold property	-	7
Impact of remeasurement of land lease liabilities	-	1,155
Mark to market amortization	(11)	(44)
Current and long-term debt ⁽¹⁾ – end of the period	\$ 636,039	\$ 642,484

⁽¹⁾ Debt defined for this purpose as mortgage bonds, debentures, mortgages payable, notes payable, Class B exchangeable LP units and right-of-use land lease liabilities.

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(c) Reconciliation for Additions to Investment Properties

	3 Months Ended March 31, 2026	3 Months Ended March 31, 2025
Reconciliation with Note 4		
Investment Properties - additions (Note 4)	\$ 4,647	\$ 3,808
Total additions to investment properties	\$ 4,647	\$ 3,808
Investment Properties – acquisitions (Note 4)	\$ -	\$ 10,675
Less: Assumption of debt on acquisition	-	(5,108)
Total acquisitions, net of debt	\$ -	\$ 5,567
Total consideration on additions and acquisitions, net of debt	\$ 4,647	\$ 9,375
Non-cash impacts included in above:		
Amortization of tenant improvements	\$ 32	\$ 32
Change in construction accrual	72	687
Additions to Investment Properties – cash	\$ 4,751	\$ 10,094
Recorded on Condensed Interim Consolidated Statement of Cash Flows in:		
Operating activities: Leasing commissions paid	\$ 122	\$ 103
Investing activities: Investment Properties – additions	4,629	4,424
Investing activities: Investment Properties – acquisitions	-	5,567
Additions to Investment Properties - cash	\$ 4,751	\$ 10,094

23. Related Party Transactions

The following are the related party transactions of the Trust. All related party transactions have been recorded at the exchange amount.

(a) Bonds and Debentures

The trustees of the Trust (individually a “Trustee”, collectively the “Trustees”) own directly or indirectly the following mortgage bonds or unsecured debentures of the Trust (stated at face value):

	March 31, 2026	December 31, 2025
Doug McGregor (Chairman and Trustee)	\$ 400	\$ 400
Lynda Savoie (Trustee)	15	15
Michael Zakuta (Trustee)	959	959
Total	\$ 1,374	\$ 1,374

There are no amounts owing to key management personnel in non-convertible debentures of the Trust at March 31, 2026 (March 31, 2025 - \$200 thousand).

(b) Notes Payable to Related Parties

The following non-interest bearing notes existed at the time of acquisition of properties in September 2000. The notes are repayable on sale or refinancing of the related asset.

	March 31, 2026	December 31, 2025
Entities owned (directly or indirectly), controlled or significantly influenced by Michael Zakuta.	\$ 261	\$ 261

Plaza Retail REIT

Notes to the Condensed Interim Consolidated Financial Statements

March 31, 2026

(unaudited, tabular amounts in thousands of Canadian dollars, except per unit amounts and as otherwise indicated)

(c) *Other Transactions with Related Parties*

- (i) Plaza leases eight parcels of land from an entity owned by the below-noted related parties at market rates. The land leases expire at various times from October 2046 to November 2047, subject to options to renew. All the land leases have options to purchase in favour of the Trust, of which one is at a fixed price with the remainder at fair market value.

Related Parties:	Land Rent Paid	
	March 31, 2026	March 31, 2025
A company beneficially owned by Earl Brewer and Michael Zakuta	\$ 276	\$ 301

- (ii) The following related parties hold interests in common with the Trust's interest in the noted properties below:

Property	Ownership %	
	Earl Brewer	Michael Zakuta
Gateway Mall, Sussex, NB	25.00%	21.50%
Mountainview Plaza, Midland, ON and Park Street Plaza, Kenora, ON	4.33%	4.81%
Amherstview, Amherstview, ON and 1865 Scugog St, Port Perry, ON	4.87%	-
KGH Plaza, Miramichi, NB, 681 Mountain Rd., Moncton, NB, 201 Main St., Sussex, NB, and Robie St Truro Plaza, Truro, NS	2.62%	5.08%
Quispamsis Town Centre, Quispamsis, NB	-	5.91%
Scott Street Plaza, St. Catharines, ON, St. Joseph's Boulevard, Orleans, ON, Dufferin and Wilson, Perth, ON, Ontario Street Port Hope, Port Hope, ON, Civic Centre Road, Petawawa, ON, and 615 King Street, Gananoque, ON	2.17%	2.17%
Boulevard Hebert Plaza and Victoria Street Plaza in Edmundston, NB, Grand Falls Shopping Centre and Madawaska Road Plaza, Grand Falls, NB, Connell Road Plaza, Woodstock, NB, Welton Street Plaza, Sydney, NS, and Pleasant Street Plaza and Starrs Road Plaza in Yarmouth, NS	0.69%	5.17%
5628 4th Street NW, Calgary, AB, 303 Main St., Antigonish, NS, 912 East River Rd., New Glasgow, NS, 1 Mont-Royal Ave E, and 8222 Maurice-Duplessis Blvd., Montreal, QC	-	4.28%

In January 2026, the Trust acquired an additional 6% of the LP units in Plazacorp Ontario2 Limited Partnership for \$461 thousand, increasing the Trust's ownership to 56%. Prior to the transaction the Trust held a 50% interest in the properties, and accounted for them as equity investments, and Earl Brewer and Michael Zakuta indirectly held 4.87% and 4.67%, respectively, of the Class A LP units in the limited partnership. The Class A LP units were purchased by the Trust at \$2.21 per unit before customary closing adjustments, which price was established by an independent third-party. The transaction included the purchase of the Class A LP units held indirectly by Michael Zakuta who also received \$2.21 per unit in common with all other selling Class A unitholders (\$360 thousand for 163 thousand LP units for Michael Zakuta before customary closing adjustments). The transaction was approved by the Board, and Earl Brewer and Michael Zakuta recused themselves from the process. There are no amounts owing to the related parties as part of the Ontario2 Limited Partnership acquisition.

Plaza Retail REIT

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(unaudited, tabular amounts in thousands of Canadian dollars, except per unit amounts and as otherwise indicated)

The related parties' resulting beneficial interest in accounts receivable owing to the Trust from the underlying properties, and in fees earned by a subsidiary of the Trust from the underlying properties are as follows:

Related Party:	Related parties' beneficial ownership of accounts receivable balance owing to the Trust from the underlying properties		Related parties' beneficial ownership of fees earned by a subsidiary of the Trust from the underlying properties	
	March 31, 2026	December 31, 2025	March 31, 2026	March 31, 2025
Earl Brewer	\$ 205	\$ 205	\$ 12	\$ 7
Michael Zakuta	\$ 230	\$ 230	\$ 23	\$ 10

- (iii) The Montreal office of Plaza Group Management Limited, a wholly owned subsidiary of the Trust and Plaza's internalized property manager, shares office space with a company indirectly owned by Michael Zakuta in an office building owned by that related party. The Trust pays no rent for the space.

24. Financial Instruments and Risk Management

The fair value of the Trust's financial assets and liabilities that represent net working capital, including cash, receivables, notes and advances receivable, bank indebtedness, mortgage bonds, accounts payable, accrued liabilities, tenant payables and tenant deposits and notes payable approximate their recorded values due to their short-term nature. In accordance with IFRS Accounting Standards, the Trust is required to classify its financial instruments carried at fair value in the financial statements using a fair value hierarchy that exhibits the significance of the inputs used in making the measurements.

Level 1 - Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 - Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices).

Level 3 - Inputs for the asset or liability that are not based on observable market data.

The following table provides information on financial assets and liabilities measured at fair value.

	March 31, 2026			December 31, 2025		
	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3
Derivative assets	\$ -	\$ -	\$ 779	\$ -	\$ -	\$ 700
	\$ -	\$ -	\$ 779	\$ -	\$ -	\$ 700
Class B exchangeable LP units	\$ 4,902	\$ -	\$ -	\$ 4,960	\$ -	\$ -
Derivative liabilities	-	-	1,211	-	-	1,497
Series VIII convertible debentures	-	-	-	-	-	11,940
	\$ 4,902	\$ -	\$ 1,211	\$ 4,960	\$ -	\$ 13,437

The fair value of the derivative assets and derivative liabilities are based on market data including interest rates, as well as terms and cash flows of the underlying mortgages. The Class B exchangeable LP units are valued using the trading price of Trust Units at the end of the reporting period.

25. Subsequent Events

Distributions

The Trust paid a cash distribution of \$0.02333 per unit for a total of \$2.6 million on April 15, 2026.

Financing

In April 2026, the Trust refinanced four properties located in Prince Edward Island totalling \$16.7 million at Plaza's interest, at a weighted-average interest rate of 4.87%.

Plaza Retail REIT
98 Main Street
Fredericton, NB
E3A 9N6

506-451-1826

506-451-1802

Email: info@plaza.ca

www.plaza.ca